

THE UNIVERSITY OF LETHBRIDGE
SCHEDULE OF GENERAL OPERATING, BY FUNCTION
For the year ended March 31, 2012

| Department | BOARD OF GOVERNORS | SENATE | OPERATIONS | UNIVERSITY ADVANCEMENT | ACADEMIC | FACULTY OF ARTS AND SCIENCE | FACULTY OF EDUCATION |
|--|----------------------|------------------|---------------------|------------------------|---------------------|-----------------------------|----------------------|
| Academic Salaries | 458,216.60 | - | 450,957.18 | 100.00 | 568,236.52 | 26,706,277.83 | 6,057,132.81 |
| AUPE Salaries | (105,193.52) | - | 3,492.00 | 254,468.33 | 807,897.98 | 1,445,925.11 | 859,424.12 |
| ESS, APO, MGMT Salaries | 19,479.11 | 45,817.79 | 1,574,803.97 | 1,289,097.82 | 1,231,515.66 | 754,610.87 | 363,960.09 |
| Vacation | 119,566.88 | - | - | - | - | - | - |
| Overtime | (13,660.10) | - | - | - | - | - | - |
| Employee benefits | 1,822,788.95 | 8,521.95 | 313,237.93 | 283,591.16 | 483,603.25 | 4,981,304.00 | 1,143,601.43 |
| Scholarships, Bursaries and Awards | 686,168.70 | - | - | - | 15,156.52 | - | 88,238.59 |
| Supplies and Services | 1,369,709.18 | 27,869.81 | 143,123.00 | 490,353.41 | 314,148.95 | 1,115,430.01 | 419,461.69 |
| Maintenance and repairs | - | - | - | - | 120.73 | 15,574.42 | 1,123.80 |
| Cost of Goods Sold | - | - | - | - | - | - | - |
| Equipment | 354,904.70 | 63.96 | 64,391.54 | 17,353.15 | 79,399.81 | 262,139.36 | 166,323.52 |
| Travel | 598,474.00 | 13,764.39 | 143,917.54 | 48,332.82 | 171,339.77 | 162,278.33 | 342,129.48 |
| External Contracted Services | 316,634.67 | 2,103.17 | 62,202.34 | 52,943.80 | 119,302.00 | 44,867.40 | 506,976.46 |
| Utilities | (149,200.00) | - | - | - | - | 1,217.73 | - |
| Professional Fees | 498,449.55 | - | 56,395.69 | 27,254.16 | 97,695.00 | 610.92 | - |
| Interest on long term obligations | 41,693.08 | - | - | - | - | 45,000.00 | 8,000.00 |
| Loss(gain) on Disposal of Capital Assets | 117,791.14 | - | - | - | (135.00) | (50.00) | (25.00) |
| Insurance | 562,145.63 | - | - | 379.58 | 17,538.82 | 103.00 | 170.32 |
| Property Taxes | 16,793.79 | - | - | - | - | - | - |
| Amortization of capital assets | 18,883,352.12 | - | - | - | - | - | - |
| Internal cost Recoveries | (1,085,749.51) | (4,080.00) | - | (11,876.34) | (41,677.38) | (98,538.30) | (27,300.00) |
| Total Expenses | 24,512,364.97 | 94,061.07 | 2,812,521.19 | 2,451,997.89 | 3,864,142.63 | 35,436,750.68 | 9,929,217.31 |
| Government of Alberta grants | 55,984,630.60 | - | - | - | 10,755.80 | 18,437,288.00 | 6,949,485.00 |
| Federal and other government grants | 1,991,913.00 | - | - | - | 9,000.00 | 20,000.00 | - |
| Student tuition and fees | 5,854,690.71 | - | - | - | 370,468.95 | 15,603,486.50 | 3,133,946.13 |
| External cost recoveries | 324,530.99 | 11,480.00 | - | 74,731.92 | 115,520.00 | 164,867.88 | 32,885.90 |
| Investment Income | 1,224,418.76 | - | - | - | - | - | - |
| Donations and other grants | - | - | - | - | 5,000.00 | 36,071.64 | - |
| Amortization of unamortized deferred capital contributions | 12,409,566.64 | - | - | - | - | - | - |
| Total Revenue | 77,789,750.70 | 11,480.00 | - | 74,731.92 | 510,744.75 | 34,261,714.02 | 10,116,317.03 |
| 2012 Net | (53,277,385.73) | 82,581.07 | 2,812,521.19 | 2,377,265.97 | 3,353,397.88 | 1,175,036.66 | (187,099.72) |
| 2012 Budget | (121,345,821.82) | 91,883.93 | 6,722,284.09 | 2,549,259.34 | 4,614,427.95 | 7,047,822.87 | 2,587,247.52 |
| 2011 Net | (57,038,971.41) | 89,548.47 | 2,448,304.55 | 2,314,157.43 | 3,252,803.86 | (626,573.36) | (515,395.96) |

| Department | FACULTY OF MANAGEMENT | FACULTY OF FINE ARTS | FACULTY OF HEALTH SCIENCES | SCHOOL OF GRADUATE STUDIES | LIBRARY | REGISTRAR'S OFFICE AND STUDENT SERVICES | RESEARCH SERVICES |
|--|-----------------------|----------------------|----------------------------|----------------------------|---------------------|---|---------------------|
| Academic Salaries | 8,186,841.08 | 6,390,928.76 | 4,522,997.60 | 1,584,383.15 | 1,727,896.36 | 7,959.00 | 411,810.23 |
| AUPE Salaries | 1,494,566.32 | 1,370,835.20 | 331,893.79 | 20,222.02 | 1,267,612.80 | 2,009,254.65 | 311,241.19 |
| ESS, APO, MGMT Salaries | 408,378.64 | 306,886.14 | 147,953.91 | 230,871.17 | 199,615.84 | 2,313,229.49 | 611,866.55 |
| Vacation | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - |
| Employee benefits | 1,691,066.33 | 1,342,271.80 | 876,610.86 | 145,369.21 | 558,023.25 | 872,896.79 | 227,597.64 |
| Scholarships, Bursaries and Awards | 172,600.00 | - | - | 773,661.98 | - | 4,855.00 | - |
| Supplies and Services | 1,359,630.93 | 535,119.40 | 240,674.90 | 71,157.19 | 192,571.51 | 781,359.97 | 163,566.07 |
| Maintenance and repairs | 4,779.58 | 5,793.80 | - | - | 1,448.51 | 2,372.51 | - |
| Cost of Goods Sold | - | - | - | - | - | - | - |
| Equipment | (159,758.66) | 226,688.37 | (63,280.42) | 6,562.62 | 52,032.28 | 49,800.03 | 8,731.32 |
| Travel | 245,328.33 | 166,534.68 | 94,073.42 | 38,708.30 | 60,123.70 | 64,763.92 | 73,103.72 |
| External Contracted Services | 124,274.62 | 58,604.34 | 51,389.35 | 10,074.32 | 135,162.68 | 27,213.96 | 80,514.73 |
| Utilities | 3,284.72 | - | - | - | - | - | - |
| Professional Fees | - | 4,707.20 | - | - | 13,987.01 | 127.35 | 61,185.45 |
| Interest on long term obligations | 13,000.00 | 11,000.00 | 21,000.00 | 2,000.00 | - | - | - |
| Loss(gain) on Disposal of Capital Assets | (45.00) | (3,903.22) | - | - | - | - | - |
| Insurance | 67.00 | - | - | - | - | - | - |
| Property Taxes | - | - | - | - | - | - | - |
| Amortization of capital assets | - | - | - | - | - | - | - |
| Internal cost Recoveries | (2,713.65) | (17,024.43) | (13,444.46) | - | - | (50,118.64) | (75,721.72) |
| Total Expenses | 13,541,300.24 | 10,398,442.04 | 6,209,868.95 | 2,883,009.96 | 4,208,473.94 | 6,083,714.03 | 1,873,895.18 |
| Government of Alberta grants | 8,064,840.00 | 5,668,335.00 | 3,865,099.45 | - | 114,174.53 | - | - |
| Federal and other government grants | - | - | - | - | - | - | - |
| Student tuition and fees | 5,192,973.77 | 4,281,509.76 | 2,616,258.10 | 1,101,339.86 | 4,332.73 | - | - |
| External cost recoveries | 123,318.81 | 294,592.97 | 28,685.64 | - | 34,892.84 | 33,203.45 | 48,900.26 |
| Investment Income | - | - | - | - | - | - | - |
| Donations and other grants | 2,288.05 | 14,271.50 | - | - | 4,496.00 | - | 110,246.79 |
| Amortization of unamortized deferred capital contributions | - | - | - | - | - | - | - |
| Total Revenue | 13,383,420.63 | 10,258,709.23 | 6,510,043.19 | 1,101,339.86 | 157,896.10 | 33,203.45 | 159,147.05 |
| 2012 Net | 157,879.61 | 139,732.81 | (300,174.24) | 1,781,670.10 | 4,050,577.84 | 6,050,510.58 | 1,714,748.13 |
| 2012 Budget | 2,273,419.40 | 4,344,179.10 | 2,195,433.00 | 3,790,013.48 | 9,155,743.86 | 6,900,081.50 | 3,761,645.04 |
| 2011 Net | (46,742.44) | (413,822.59) | (63,116.71) | (294,754.58) | 3,745,729.82 | 5,530,091.59 | 1,253,417.64 |

| Department | HUMAN RESOURCES | INFORMATION TECHNOLOGY | HOUSING SERVICES | FINANCIAL SERVICES | FACILITIES | SPORT AND RECREATION SERVICES | Total |
|--|---------------------|------------------------|------------------|---------------------|----------------------|-------------------------------|-----------------------|
| Academic Salaries | - | - | - | 3,000.00 | - | 47,000.00 | 57,123,737.12 |
| AUPE Salaries | 171,137.83 | 2,495,400.79 | - | 1,026,264.18 | 5,235,516.43 | 1,661,182.88 | 20,661,142.10 |
| ESS, APO, MGMT Salaries | 2,143,670.06 | 1,736,765.82 | - | 1,206,414.92 | 2,181,478.78 | 1,070,812.85 | 17,837,229.48 |
| Vacation | - | - | - | - | - | - | 119,566.88 |
| Overtime | - | - | - | - | - | - | (13,660.10) |
| Employee benefits | 437,967.87 | 794,494.22 | - | 437,976.46 | 1,439,536.81 | 424,179.07 | 18,284,638.98 |
| Scholarships, Bursaries and Awards | - | - | - | - | - | - | 1,740,680.79 |
| Supplies and Services | 170,168.38 | 417,237.49 | - | 103,790.22 | 1,473,391.93 | 883,239.74 | 10,272,003.78 |
| Maintenance and repairs | 933.17 | 16,957.36 | 11,116.44 | 177.89 | 679,646.41 | 58,904.28 | 798,948.90 |
| Cost of Goods Sold | - | - | - | 182,413.78 | - | 8,861.41 | 191,275.19 |
| Equipment | 18,754.59 | 380,933.07 | - | 7,866.40 | 140,370.63 | 101,509.48 | 1,714,785.75 |
| Travel | 37,015.09 | 57,318.57 | - | 7,951.08 | 26,961.02 | 522,077.97 | 2,874,196.13 |
| External Contracted Services | 25,762.03 | 1,046,397.17 | - | 18,768.74 | 156,641.86 | 203,225.00 | 3,043,058.64 |
| Utilities | - | - | - | - | 3,292,183.79 | 4,844.22 | 3,152,330.46 |
| Professional Fees | 225,568.63 | 119,650.54 | - | - | 32,556.59 | 8,085.06 | 1,146,273.15 |
| Interest on long term obligations | - | - | - | - | - | - | 141,693.08 |
| Loss(gain) on Disposal of Capital Assets | - | (650.00) | - | - | (38,938.40) | (350.00) | 73,694.52 |
| Insurance | 847.76 | 164.00 | - | - | 1,198.99 | 6,702.97 | 589,318.07 |
| Property Taxes | - | - | - | - | - | - | 16,793.79 |
| Amortization of capital assets | - | - | - | - | - | - | 18,883,352.12 |
| Internal cost Recoveries | (1,720.00) | (1,343,825.20) | - | (186,995.90) | (832,642.03) | (129,480.28) | (3,922,907.84) |
| Total Expenses | 3,230,105.41 | 5,720,843.83 | 11,116.44 | 2,807,627.77 | 13,787,902.81 | 4,870,794.65 | 154,728,150.99 |
| Government of Alberta grants | - | 12,084.00 | - | - | - | - | 99,106,692.38 |
| Federal and other government grants | - | - | - | - | - | - | 2,020,913.00 |
| Student tuition and fees | - | - | - | - | - | 1,887,867.17 | 40,046,873.68 |
| External cost recoveries | 399,503.79 | 201,469.64 | - | 3,308.89 | 1,441,282.80 | 1,410,247.39 | 4,743,423.17 |
| Investment Income | - | - | - | - | 327,987.00 | - | 1,552,405.76 |
| Donations and other grants | - | - | - | - | - | 51,053.00 | 223,426.98 |
| Amortization of unamortized deferred capital contributions | - | - | - | - | - | - | 12,409,566.64 |
| Total Revenue | 399,503.79 | 213,553.64 | - | 3,308.89 | 1,769,269.80 | 3,349,167.56 | 160,103,301.61 |
| 2012 Net | 2,830,601.62 | 5,507,290.19 | 11,116.44 | 2,804,318.88 | 12,018,633.01 | 1,521,627.09 | (5,375,150.62) |
| 2012 Budget | 3,379,001.81 | 9,006,562.20 | 12,420.33 | 3,091,982.91 | 48,656,232.96 | 2,760,646.97 | 1,594,466.44 |
| 2011 Net | 2,560,380.06 | 5,536,659.58 | - | 2,716,862.91 | 10,986,795.85 | 1,433,726.70 | (17,130,898.59) |