

THE UNIVERSITY OF LETHBRIDGE
SCHEDULE OF GENERAL OPERATING, BY FUNCTION
For the year ended March 31, 2017

| | BOARD OF GOVERNORS | CENTRAL ADMINISTRATION | OPERATIONS | UNIVERSITY ADVANCEMENT | ACADEMIC |
|--|---------------------------|-------------------------------|---------------------|-------------------------------|---------------------|
| Academic Salaries | - | 1,348,044.61 | 440,799.92 | 1,192.31 | 758,475.57 |
| AUPE Salaries | - | (662.24) | - | 407,904.17 | 1,181,078.35 |
| ESS, APO, MGMT Salaries | 161,124.00 | 7,162.78 | 1,153,847.12 | 1,726,974.49 | 1,241,716.96 |
| Employee benefits | 36,602.96 | (889,643.32) | 285,873.81 | 388,910.58 | 621,668.30 |
| Scholarships, Bursaries and Awards | - | 1,613,969.08 | - | - | - |
| Supplies and Services | 57,720.51 | 1,148,039.67 | 99,934.95 | 1,201,001.93 | 144,625.29 |
| Maintenance and repairs | - | 618.79 | 838.13 | - | 614.58 |
| Cost of Goods Sold | - | - | - | - | - |
| Equipment | 2,186.49 | 365,022.23 | 340.75 | 11,867.18 | 29,084.20 |
| Travel | 16,214.44 | 651,169.20 | 102,335.20 | 28,557.00 | 50,141.90 |
| External Contracted Services | 945.47 | 383,322.23 | 1,700.54 | 116,580.69 | 13,156.89 |
| Utilities | - | (54,766.32) | - | - | - |
| Professional Fees | - | 1,004,586.38 | - | 48,421.48 | 101,570.55 |
| Interest on long term obligations | - | 115,829.64 | - | - | - |
| Loss(gain) on Disposal of Capital Assets | - | 7,732.02 | - | - | - |
| Insurance | - | 754,785.46 | - | 249.92 | - |
| Property Taxes | - | 16,432.46 | - | - | - |
| Amortization of capital assets | - | 19,201,173.99 | - | - | - |
| Internal cost Recoveries | (3,240.00) | (1,166,777.66) | - | (33,297.50) | - |
| Total Expenses | 271,553.87 | 24,506,039.00 | 2,085,670.42 | 3,898,362.25 | 4,142,132.59 |
| Government of Alberta grants | - | 113,041,614.88 | - | - | - |
| Federal and other government grants | - | 3,499,407.27 | - | - | - |
| Student tuition and fees | - | 40,915,621.51 | - | - | - |
| External Cost Recoveries | 14,757.65 | 462,653.34 | - | 158,998.03 | 43,333.88 |
| Investment Income | - | 4,042,739.39 | - | - | - |
| Donations and other grants | - | 1,189,743.19 | - | 2,100.00 | 100.00 |
| Insurance Proceeds | - | - | - | - | - |
| Total Revenue | 14,757.65 | 163,151,779.58 | - | 161,098.03 | 43,433.88 |
| 2017 Net | 256,796.22 | (138,645,740.58) | 2,085,670.42 | 3,737,264.22 | 4,098,698.71 |
| 2017 Budget | 260,526.16 | (178,691,422.33) | 2,318,111.52 | 4,525,533.44 | 4,509,100.16 |
| 2016 Net | 275,424.98 | (145,322,733.14) | 2,020,182.91 | 3,963,443.36 | 4,049,994.41 |

| | FACULTY OF ARTS AND SCIENCE | FACULTY OF EDUCATION | FACULTY OF MANAGEMENT | FACULTY OF FINE ARTS | FACULTY OF HEALTH SCIENCES |
|--|--|---------------------------------|----------------------------------|---------------------------------|---|
| Academic Salaries | 28,543,277.21 | 5,232,344.28 | 8,160,105.37 | 6,786,123.75 | 5,256,749.76 |
| AUPE Salaries | 1,599,366.48 | 974,514.95 | 1,147,757.32 | 1,425,003.70 | 441,679.96 |
| ESS, APO, MGMT Salaries | 803,309.18 | 415,777.44 | 337,216.09 | 364,354.27 | 173,366.77 |
| Employee benefits | 5,718,209.05 | 1,187,277.67 | 1,734,216.54 | 1,565,373.30 | 1,139,071.54 |
| Scholarships, Bursaries and Awards | 9,453.20 | 37,257.54 | 163,100.00 | 15,000.00 | 35,975.57 |
| Supplies and Services | 831,289.86 | 235,449.52 | 369,234.79 | 547,892.62 | 212,323.05 |
| Maintenance and repairs | 38,162.62 | 1,257.41 | - | 9,238.86 | - |
| Cost of Goods Sold | - | - | - | - | - |
| Equipment | 310,078.30 | 106,022.32 | 23,798.09 | 202,116.45 | 30,756.84 |
| Travel | 145,895.09 | 357,887.69 | 164,476.79 | 108,453.13 | 115,857.82 |
| External Contracted Services | 157,829.15 | 385,130.17 | 164,118.43 | 145,849.71 | 39,500.32 |
| Utilities | 7,344.59 | - | - | - | - |
| Professional Fees | - | - | - | 2,070.73 | - |
| Interest on long term obligations | - | - | - | - | - |
| Loss(gain) on Disposal of Capital Assets | - | - | - | 250.00 | - |
| Insurance | - | - | 76.00 | - | - |
| Property Taxes | - | - | - | 138.00 | - |
| Amortization of capital assets | - | - | - | - | - |
| Internal cost Recoveries | (121,265.46) | (1,700.00) | (839.61) | (98,685.85) | (7,405.50) |
| Total Expenses | 38,042,949.27 | 8,931,218.99 | 12,263,259.81 | 11,073,178.67 | 7,437,876.13 |
| Government of Alberta grants | 45,483.99 | 3,185.00 | - | - | 6,500.00 |
| Federal and other government grants | 28,718.40 | - | - | - | - |
| Student tuition and fees | 4,241.12 | 244,737.06 | - | 710,022.49 | 2,804.00 |
| External Cost Recoveries | 373,290.16 | 9,576.21 | 6,419.93 | 234,434.28 | 122,015.70 |
| Investment Income | - | - | - | - | - |
| Donations and other grants | 5,290.00 | 532.00 | - | 10,507.76 | 13,463.20 |
| Insurance Proceeds | - | - | - | - | - |
| Total Revenue | 457,023.67 | 258,030.27 | 6,419.93 | 954,964.53 | 144,782.90 |
| 2017 Net | 37,585,925.60 | 8,673,188.72 | 12,256,839.88 | 10,118,214.14 | 7,293,093.23 |
| 2017 Budget | 40,382,601.90 | 9,818,485.13 | 12,480,576.89 | 11,198,900.72 | 8,567,910.17 |
| 2016 Net | 36,008,734.44 | 8,577,206.08 | 11,245,557.40 | 10,106,102.71 | 6,341,527.38 |

| | SCHOOL OF GRADUATE STUDIES | LIBRARY | STUDENT SERVICES, REGISTRAR AND ENROLMENT | RESEARCH AND INNOVATION SERVICES | INTERNATIONAL |
|--|-----------------------------------|----------------|--|---|----------------------|
| Academic Salaries | 1,732,073.47 | 1,698,106.46 | 39,786.72 | 592,648.86 | 675.00 |
| AUPE Salaries | 165,604.63 | 1,508,054.28 | 2,484,824.30 | 430,104.15 | 295,238.94 |
| ESS, APO, MGMT Salaries | 196,245.83 | 304,678.56 | 3,170,919.62 | 671,480.42 | 740,610.25 |
| Employee benefits | 229,109.02 | 633,791.17 | 1,214,524.97 | 333,508.30 | 220,788.06 |
| Scholarships, Bursaries and Awards | 1,530,932.29 | - | 18,800.00 | - | 3,500.00 |
| Supplies and Services | 29,811.83 | 1,797,670.05 | 426,093.68 | 262,187.25 | 393,718.63 |
| Maintenance and repairs | - | - | 17,596.52 | 1,148.90 | - |
| Cost of Goods Sold | - | - | - | - | - |
| Equipment | 389.30 | 12,405.48 | 39,100.75 | 29,588.58 | 1,391.25 |
| Travel | 25,436.11 | 12,708.40 | 91,659.56 | 72,800.04 | 132,260.97 |
| External Contracted Services | 477.07 | 178,375.55 | 184,642.14 | 42,100.87 | 109,182.15 |
| Utilities | - | - | - | - | - |
| Professional Fees | - | - | 28,732.51 | 6,995.24 | 60.00 |
| Interest on long term obligations | - | - | - | - | - |
| Loss(gain) on Disposal of Capital Assets | - | - | - | - | - |
| Insurance | - | - | 55.00 | 139.00 | 1,305.00 |
| Property Taxes | - | - | - | - | - |
| Amortization of capital assets | - | - | - | - | - |
| Internal cost Recoveries | (750.00) | (105.00) | (22,719.74) | (139,479.76) | (6,255.00) |
| Total Expenses | 3,909,329.55 | 6,145,684.95 | 7,694,016.03 | 2,303,221.85 | 1,892,475.25 |
| Government of Alberta grants | - | - | 156,628.50 | 5,425.28 | - |
| Federal and other government grants | - | 1,646.40 | - | 1,596.00 | - |
| Student tuition and fees | - | - | - | - | 537,522.95 |
| External Cost Recoveries | - | 31,523.42 | 54,130.42 | 3,189.36 | 432,104.23 |
| Investment Income | - | - | - | - | - |
| Donations and other grants | - | - | 360.00 | 609.00 | - |
| Insurance Proceeds | - | - | 4,268.59 | - | - |
| Total Revenue | - | 33,169.82 | 215,387.51 | 10,819.64 | 969,627.18 |
| 2017 Net | 3,909,329.55 | 6,112,515.13 | 7,478,628.52 | 2,292,402.21 | 922,848.07 |
| 2017 Budget | 4,127,780.42 | 7,142,479.88 | 9,821,597.19 | 4,546,479.20 | 1,381,089.20 |
| 2016 Net | 3,955,805.79 | 6,153,024.53 | 7,659,690.03 | 2,072,587.57 | 443,433.57 |

| | HUMAN RESOURCES | INFORMATION TECHNOLOGY | FINANCIAL SERVICES | FACILITIES | SPORT AND RECREATION SERVICES | TOTAL |
|--|--------------------|---------------------------|-----------------------|---------------|-------------------------------------|-----------------|
| Academic Salaries | - | - | - | 242.31 | 46,376.07 | 60,688,734.65 |
| AUPE Salaries | 194,641.29 | 2,596,145.49 | 1,195,950.89 | 5,804,843.62 | 2,212,564.55 | 24,124,533.64 |
| ESS, APO, MGMT Salaries | 1,909,689.78 | 2,405,138.10 | 1,678,188.73 | 2,168,435.44 | 1,349,824.74 | 20,980,060.57 |
| Employee benefits | 435,131.79 | 1,075,224.82 | 637,004.61 | 1,750,917.77 | 543,561.37 | 18,881,593.06 |
| Scholarships, Bursaries and Awards | - | - | - | - | - | 3,427,987.68 |
| Supplies and Services | 140,773.47 | 349,049.08 | 70,368.65 | 579,538.59 | 1,380,399.13 | 10,290,623.32 |
| Maintenance and repairs | 8,594.74 | 5,530.76 | 269.37 | 1,040,925.37 | 85,178.05 | 1,209,974.10 |
| Cost of Goods Sold | - | - | - | - | 4,880.50 | 4,880.50 |
| Equipment | 11,794.02 | 212,100.98 | 2,486.03 | 115,490.09 | 125,849.73 | 1,634,119.28 |
| Travel | 20,488.05 | 91,829.63 | 7,066.08 | 32,274.99 | 774,946.03 | 3,004,133.19 |
| External Contracted Services | 63,231.95 | 2,305,034.16 | 19,830.27 | 116,066.88 | 258,512.44 | 4,685,587.08 |
| Utilities | - | - | - | 3,054,083.01 | 16,142.07 | 3,022,803.35 |
| Professional Fees | 381,031.87 | 29,238.91 | - | 20,921.99 | 6,038.58 | 1,629,668.24 |
| Interest on long term obligations | - | - | - | - | - | 115,829.64 |
| Loss(gain) on Disposal of Capital Assets | - | - | - | 4,066.00 | - | 12,048.02 |
| Insurance | - | - | - | 2,322.90 | 476.67 | 759,409.95 |
| Property Taxes | - | - | - | - | - | 16,570.46 |
| Amortization of capital assets | - | - | - | - | - | 19,201,173.99 |
| Internal cost Recoveries | (5,782.21) | (157,822.21) | - | (453,542.25) | (301,399.94) | (2,521,067.69) |
| Total Expenses | 3,159,594.75 | 8,911,469.72 | 3,611,164.63 | 14,236,586.71 | 6,503,349.99 | 171,168,663.03 |
| Government of Alberta grants | - | 12,084.00 | - | 28,658.82 | 1,799.00 | 113,301,379.47 |
| Federal and other government grants | 1,725.00 | - | - | 1,612.80 | 34,700.00 | 3,569,405.87 |
| Student tuition and fees | - | - | - | - | 2,203,210.70 | 44,618,159.83 |
| External Cost Recoveries | 591,850.69 | 200,323.52 | 4,748.97 | 501,797.11 | 1,955,530.04 | 5,200,676.94 |
| Investment Income | - | - | - | - | - | 4,042,739.39 |
| Donations and other grants | - | - | - | - | 221,869.93 | 1,444,575.08 |
| Insurance Proceeds | - | 2,774.76 | - | 443,635.17 | - | 450,678.52 |
| Total Revenue | 593,575.69 | 215,182.28 | 4,748.97 | 975,703.90 | 4,417,109.67 | 172,627,615.10 |
| 2017 Net | 2,566,019.06 | 8,696,287.44 | 3,606,415.66 | 13,260,882.81 | 2,086,240.32 | (1,458,952.07) |
| 2017 Budget | 2,949,273.24 | 10,345,207.39 | 3,749,686.21 | 38,186,406.50 | 2,213,155.46 | 0.00 |
| 2016 Net | 2,488,660.87 | 7,631,344.00 | 3,591,471.85 | 13,633,552.08 | 1,794,403.31 | (13,310,585.87) |