

# 2019-20

# BUDGET UPDATE

TOWNHALL

November 28, 2019

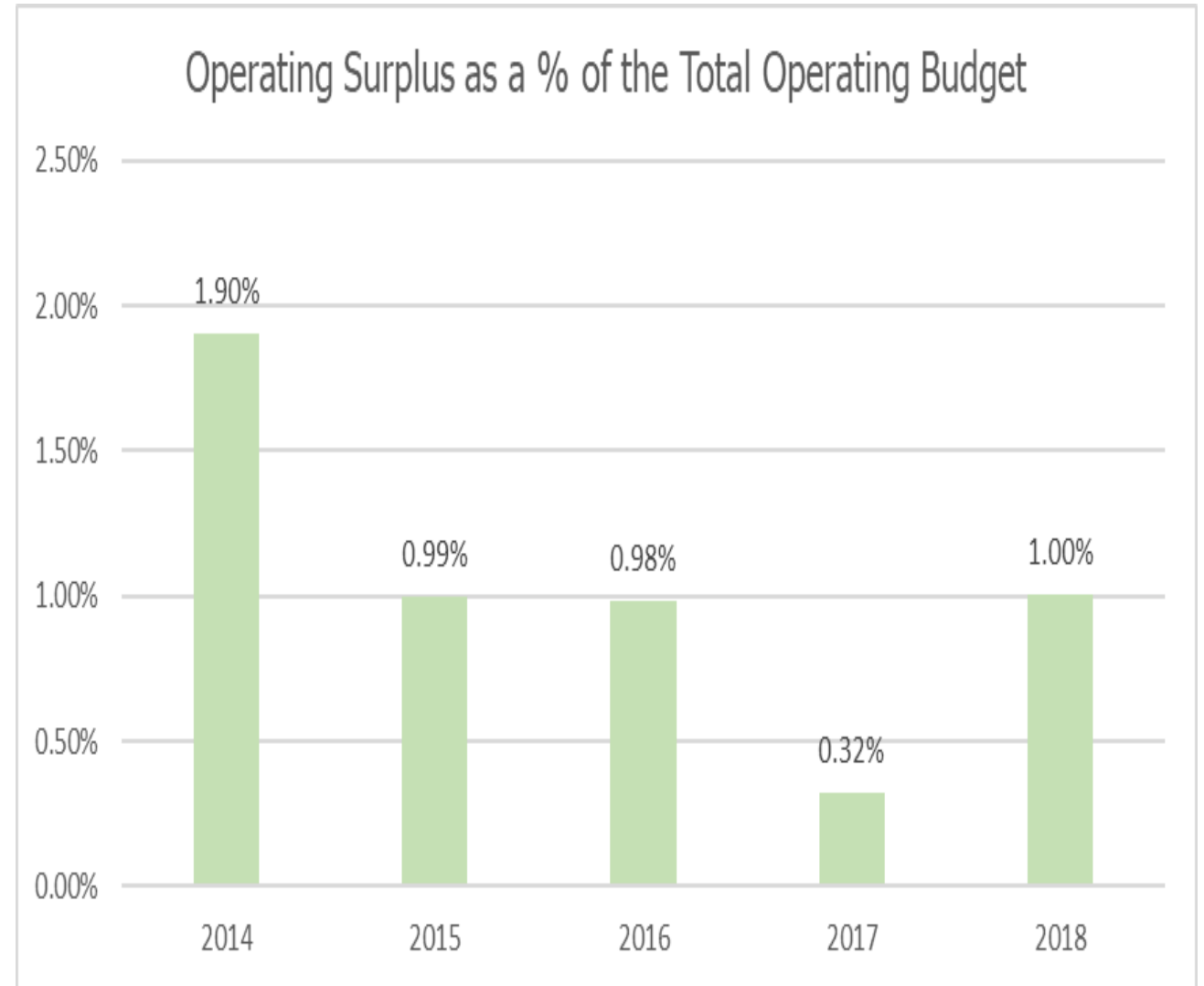
# Provincial *BUDGET* 2019

- Reduction of 3.2% to Campus Alberta Grant  
(\$3.4 million)
- Elimination of Infrastructure Maintenance Grant  
(\$4.2 million)
- Tuition Fee Increase – maximum 7% for 3 years  
starting 2020-21

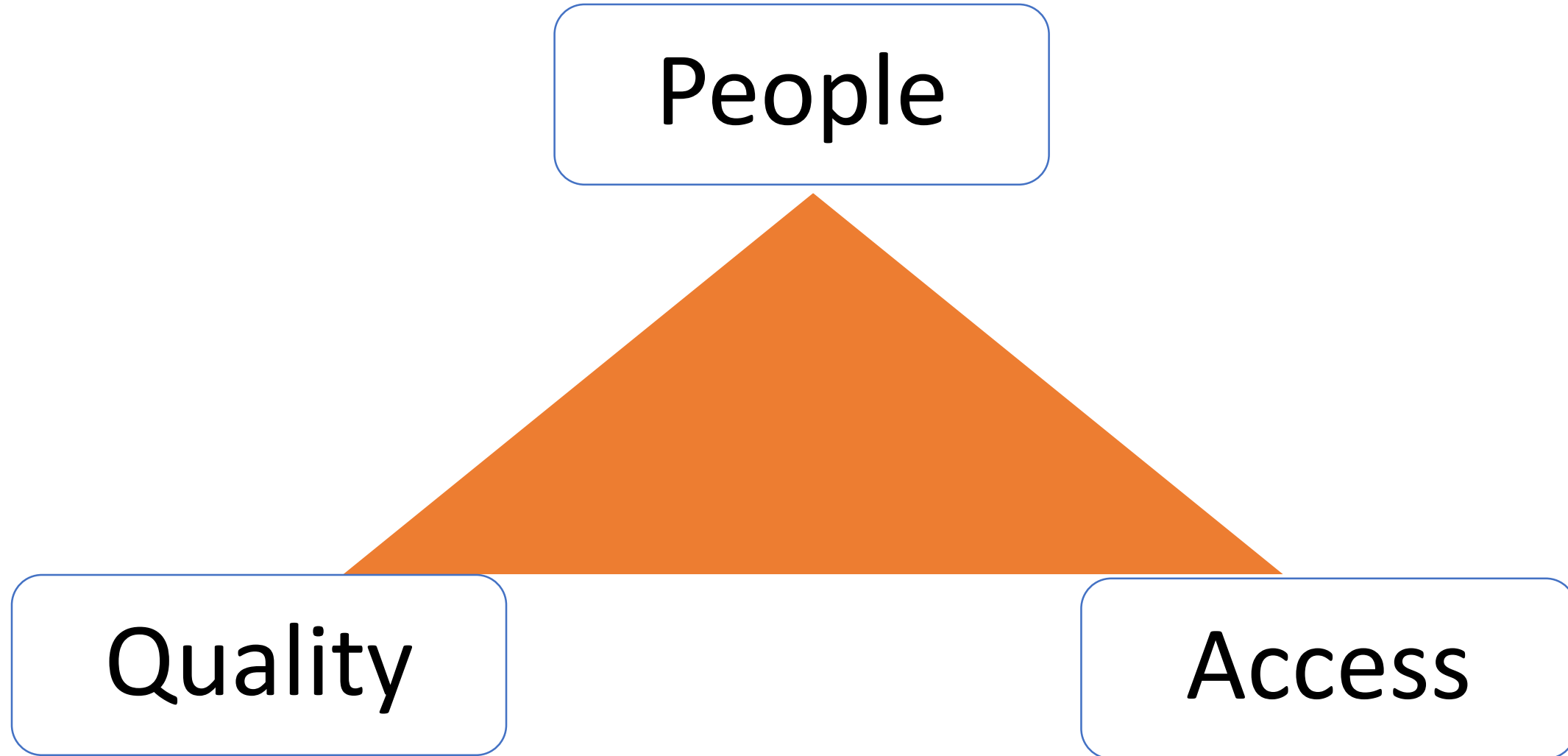
# SURPLUS CALCULATION

- Government reduced our Grant based on our Surpluses, assuming our ability to absorb cuts
- Excluding Endowment income and extraordinary investment earnings in 2015-16:

**AVERAGE SURPLUS/year  
= \$1.7 million**

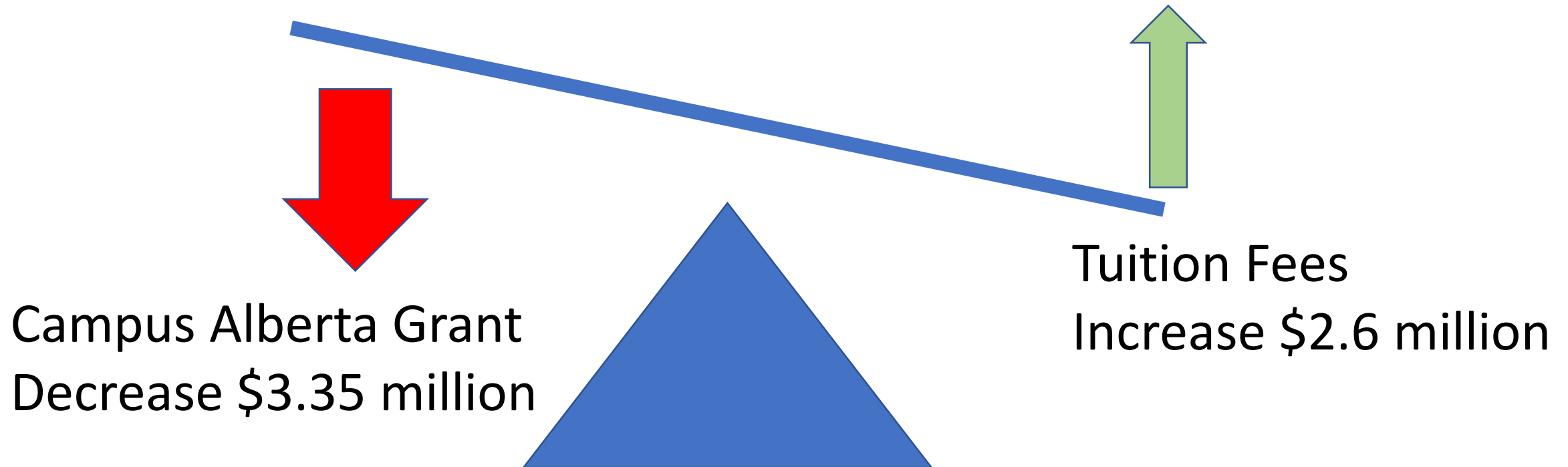


# BUDGET VALUES



# GRANT REDUCTION VS TUITION INCREASE

2020-2021





# IMPACT TO OPERATIONS 2019-20

- University anticipated significant grant reductions
- **Balanced 2019-20 Budget by:**
  - Tuition Revenue increased - enrollment #
  - Elimination of 19 positions (academic & non-academic)
  - Eliminated salary contingency
  - Reduced general contingency (\$500,000 left)
  - Reduced Lifecycle fund
  - Contributions from Ancillary Services



# FUTURE BUDGET STRATEGIES

- Increase Tuition Fee revenue (fees & enrolment)
  - International student enrolment increases
  - Only replace essential employment positions
  - All operations and expenditures will be reviewed
  - Revenue Opportunities
  - Strategic Workforce Planning – downsize
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- **NO further employee layoffs in 2019**

# WHAT DOES THE FUTURE HOLD?

- Further Government grant reductions
- Performance-based, at-risk grant funding
- 3 years Tuition Fee Increases
- Infrastructure Maintenance Program funding?
- Lights On Funding (\$3.5 million impact)
  
- **CONSULTATION WITH COMMUNITY**