

THE UNIVERSITY OF LETHBRIDGE
SCHEDULE OF GENERAL OPERATING, BY FUNCTION
For the year ended March 31, 2018

| | BOARD OF GOVERNORS | CENTRAL ADMINISTRATION | OPERATIONS | UNIVERSITY ADVANCEMENT | VP ACADEMIC |
|------------------------------------------|---------------------------|-------------------------------|---------------------|-------------------------------|---------------------|
| Academic Salaries | - | 1,300,365.97 | 529,999.92 | 200.00 | 605,666.29 |
| AUPE Salaries | - | 416,343.78 | 1,840.00 | 366,007.91 | 934,436.27 |
| ESS, APO, MGMT Salaries | 163,875.84 | (29,531.02) | 1,298,505.50 | 1,545,095.46 | 1,220,607.93 |
| Employee benefits | 36,486.27 | (1,984,139.05) | 301,958.20 | 401,062.95 | 562,945.74 |
| Scholarships, Bursaries and Awards | - | 1,609,791.90 | - | - | - |
| Supplies and Services | 53,778.30 | 4,891,401.30 | 55,877.45 | 1,160,754.49 | 146,985.48 |
| Maintenance and repairs | - | 3,557.75 | 468.31 | 1,646.73 | 2,802.86 |
| Cost of Goods Sold | - | - | - | - | - |
| Equipment | 8,451.56 | 355,295.68 | 3,242.19 | 9,039.29 | 51,689.72 |
| Travel | 28,481.09 | 566,635.35 | 114,193.95 | 27,520.50 | 44,591.71 |
| External Contracted Services | 812.49 | 320,605.20 | 26,066.48 | 372,594.16 | 61,384.10 |
| Utilities | - | (34,586.09) | - | - | - |
| Professional Fees | - | 1,246,114.80 | 45,268.86 | 3,519.17 | 123,325.55 |
| Interest on long term obligations | - | 104,555.54 | - | - | - |
| Loss(gain) on Disposal of Capital Assets | - | 155,250.34 | - | - | - |
| Insurance | - | 846,854.65 | - | 100.00 | - |
| Property Taxes | - | 16,398.07 | - | - | - |
| Amortization of capital assets | - | 19,480,558.79 | - | - | - |
| Internal cost Recoveries | (6,000.00) | (1,111,125.52) | - | (46,685.00) | - |
| Total Expenses | 285,885.55 | 28,052,347.44 | 2,377,420.86 | 3,840,855.66 | 3,754,435.65 |
| Government of Alberta grants | - | 117,161,394.02 | - | 6,660.50 | - |
| Federal and other government grants | - | 3,086,661.01 | - | - | - |
| Student tuition and fees | - | 41,831,233.94 | - | - | - |
| External Cost Recoveries | 12,606.70 | 411,245.60 | - | 132,407.08 | 34,002.26 |
| Investment Income | - | 4,027,323.28 | - | - | - |
| Donations and other grants | - | 628,538.38 | - | 4,000.00 | 3,175,777.00 |
| Insurance Proceeds | - | - | - | - | - |
| Total Revenue | 12,606.70 | 167,146,396.23 | - | 143,067.58 | 3,209,779.26 |
| 2018 Net | 273,278.85 | (139,094,048.79) | 2,377,420.86 | 3,697,788.08 | 544,656.39 |
| 2018 Budget | 270,303.10 | (177,443,976.91) | 2,962,342.89 | 4,243,758.52 | 4,630,324.41 |
| 2017 Net | 256,796.22 | (138,627,240.58) | 2,085,670.42 | 3,737,264.22 | 4,098,698.71 |

| | SCHOOL OF LIBERAL EDUCATION | FACULTY OF ARTS AND SCIENCE | FACULTY OF EDUCATION | DHILLON SCHOOL OF BUSINESS | FACULTY OF FINE ARTS | FACULTY OF HEALTH SCIENCES |
|------------------------------------------|-----------------------------|-----------------------------|----------------------|----------------------------|----------------------|----------------------------|
| Academic Salaries | 99,756.94 | 29,501,702.86 | 5,508,550.42 | 8,243,837.26 | 6,542,702.16 | 5,373,823.91 |
| AUPE Salaries | - | 1,777,766.88 | 911,272.39 | 1,090,021.78 | 1,454,932.46 | 474,367.65 |
| ESS, APO, MGMT Salaries | - | 840,037.33 | 394,604.75 | 344,382.00 | 363,180.84 | 183,180.66 |
| Employee benefits | 19,801.58 | 5,972,681.06 | 1,205,310.19 | 1,793,500.73 | 1,598,421.77 | 1,175,415.58 |
| Scholarships, Bursaries and Awards | - | 15,487.00 | 35,068.75 | 82,130.00 | 8,500.00 | - |
| Supplies and Services | - | 869,482.55 | 201,494.96 | 305,483.02 | 377,608.29 | 143,208.03 |
| Maintenance and repairs | - | 44,979.18 | 4,405.06 | 4,828.37 | 16,734.03 | - |
| Cost of Goods Sold | - | - | - | - | - | - |
| Equipment | - | 146,822.74 | 61,293.99 | 54,093.66 | 202,679.14 | 60,596.66 |
| Travel | - | 207,637.68 | 358,957.87 | 140,346.67 | 112,568.03 | 119,184.50 |
| External Contracted Services | - | 105,471.97 | 291,300.60 | 160,502.53 | 301,583.11 | 35,839.25 |
| Utilities | - | 3,235.01 | - | - | - | - |
| Professional Fees | - | 660.72 | - | - | 13,953.08 | 28,750.00 |
| Interest on long term obligations | - | - | - | - | - | - |
| Loss(gain) on Disposal of Capital Assets | - | - | - | - | - | - |
| Insurance | - | 132.24 | 195.31 | 190.49 | 123.69 | - |
| Property Taxes | - | - | - | - | 135.00 | - |
| Amortization of capital assets | - | - | - | - | - | - |
| Internal cost Recoveries | - | (89,494.47) | (1,200.00) | (7,514.92) | (19,426.33) | (9,760.06) |
| Total Expenses | 119,558.52 | 39,396,602.75 | 8,971,254.29 | 12,211,801.59 | 10,973,695.27 | 7,584,606.18 |
| Government of Alberta grants | - | 4,203.50 | 14,413.00 | - | - | - |
| Federal and other government grants | - | 29,363.03 | 1,098.00 | 568.82 | 12,750.00 | - |
| Student tuition and fees | - | 4,400.88 | 260,495.00 | - | 706,553.88 | 2,502.00 |
| External Cost Recoveries | - | 345,132.45 | 16,922.53 | 6,104.50 | 254,233.04 | 34,850.17 |
| Investment Income | - | - | - | - | - | - |
| Donations and other grants | - | 21,401.55 | 177.80 | - | 37,184.50 | - |
| Insurance Proceeds | - | - | - | - | - | - |
| Total Revenue | - | 404,501.41 | 293,106.33 | 6,673.32 | 1,010,721.42 | 37,352.17 |
| 2018 Net | 119,558.52 | 38,992,101.34 | 8,678,147.96 | 12,205,128.27 | 9,962,973.85 | 7,547,254.01 |
| 2018 Budget | 465,758.52 | 41,968,838.30 | 9,693,064.07 | 12,507,056.21 | 11,205,464.50 | 9,013,902.86 |
| 2017 Net | - | 37,585,925.60 | 8,673,188.72 | 12,256,839.88 | 10,118,214.14 | 7,293,093.23 |

| | LIBRARY | AVP STUDENT | VP RESEARCH | INTERNATIONAL | SCHOOL OF GRADUATE STUDIES | HUMAN RESOURCES |
|------------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------------------|------------------------|
| Academic Salaries | 1,414,078.68 | 35,525.92 | 547,495.55 | 1,965.38 | 1,865,228.02 | - |
| AUPE Salaries | 1,390,929.83 | 2,520,927.56 | 481,409.09 | 320,991.24 | 171,510.95 | 41,990.38 |
| ESS, APO, MGMT Salaries | 304,678.56 | 3,158,162.20 | 677,854.72 | 756,298.79 | 194,891.85 | 1,733,274.05 |
| Employee benefits | 618,452.19 | 1,263,910.58 | 336,784.34 | 231,361.14 | 231,515.42 | 348,018.94 |
| Scholarships, Bursaries and Awards | - | - | 800.00 | 1,000.00 | 1,482,488.62 | - |
| Supplies and Services | 1,866,255.09 | 529,548.69 | 191,064.31 | 491,278.01 | 22,337.86 | 102,745.56 |
| Maintenance and repairs | 1,341.78 | 15,921.81 | 544.13 | - | - | - |
| Cost of Goods Sold | - | - | - | - | - | - |
| Equipment | 7,933.12 | 25,693.12 | 17,032.37 | 3,491.83 | 2,933.21 | 7,654.08 |
| Travel | 22,708.87 | 128,391.59 | 47,445.39 | 115,642.01 | 32,133.78 | 8,646.26 |
| External Contracted Services | 131,630.71 | 218,774.35 | 48,795.84 | 28,738.12 | 404.34 | 67,883.86 |
| Utilities | - | - | - | - | - | - |
| Professional Fees | 2,414.47 | 274,025.46 | 11,356.34 | - | - | 48,635.95 |
| Interest on long term obligations | - | - | - | - | - | - |
| Loss(gain) on Disposal of Capital Assets | - | - | (33,333.33) | - | - | - |
| Insurance | 45.00 | - | - | 3,211.00 | - | - |
| Property Taxes | - | - | - | - | - | - |
| Amortization of capital assets | - | - | - | - | - | - |
| Internal cost Recoveries | (75.00) | (77,110.36) | (96,017.74) | (5,445.00) | (5,500.00) | (7,466.53) |
| Total Expenses | 5,760,393.30 | 8,093,770.92 | 2,231,231.01 | 1,948,532.52 | 3,997,944.05 | 2,351,382.55 |
| Government of Alberta grants | - | 282,810.00 | 7,003.50 | - | - | 3,675.00 |
| Federal and other government grants | - | - | 1,647.00 | - | - | - |
| Student tuition and fees | - | - | - | 512,140.13 | - | - |
| External Cost Recoveries | 24,194.32 | 435,022.35 | 18,457.35 | 812,989.59 | 708.49 | - |
| Investment Income | - | - | - | - | - | - |
| Donations and other grants | - | 70.00 | - | - | - | - |
| Insurance Proceeds | - | - | - | - | - | - |
| Total Revenue | 24,194.32 | 717,902.35 | 27,107.85 | 1,325,129.72 | 708.49 | 3,675.00 |
| 2018 Net | 5,736,198.98 | 7,375,868.57 | 2,204,123.16 | 623,402.80 | 3,997,235.56 | 2,347,707.55 |
| 2018 Budget | 6,799,548.30 | 9,440,688.08 | 4,183,485.67 | 2,119,110.31 | 4,142,455.29 | 2,901,555.06 |
| 2017 Net | 6,112,515.13 | 8,180,879.36 | 2,292,402.21 | 922,848.07 | 3,909,329.55 | 1,994,796.82 |

| | INFORMATION TECHNOLOGY | FINANCIAL SERVICES | FACILITIES | SPORT AND RECREATION SERVICES | TOTAL |
|------------------------------------------------|-----------------------------------|-------------------------------|----------------------|----------------------------------------------|-----------------------|
| Academic Salaries | 625.00 | - | 20,184.17 | 37,400.61 | 61,629,109.06 |
| AUPE Salaries | 2,894,879.54 | 1,206,532.90 | 5,794,065.26 | 2,158,155.11 | 24,408,380.98 |
| ESS, APO, MGMT Salaries | 2,380,274.08 | 1,674,454.24 | 2,322,864.98 | 1,420,534.72 | 20,947,227.48 |
| Employee benefits | 1,139,565.94 | 652,271.51 | 1,793,616.26 | 537,692.66 | 18,236,634.00 |
| Scholarships, Bursaries and Awards | - | - | - | 1,700.00 | 3,236,966.27 |
| Supplies and Services | 294,045.56 | 76,773.65 | 502,530.73 | 1,296,251.09 | 13,476,904.42 |
| Maintenance and repairs | 8,038.48 | 1,654.21 | 989,681.18 | 67,772.27 | 1,164,376.15 |
| Cost of Goods Sold | - | - | - | 295.57 | 295.57 |
| Equipment | 705,060.49 | 15,454.35 | 189,689.80 | 85,128.31 | 2,013,275.31 |
| Travel | 73,945.59 | 8,069.50 | 26,975.43 | 735,038.97 | 2,919,114.74 |
| External Contracted Services | 1,746,037.86 | 9,779.09 | 160,354.04 | 279,651.61 | 4,368,209.71 |
| Utilities | - | - | 3,667,327.81 | 14,566.90 | 3,650,543.63 |
| Professional Fees | 248,972.50 | 2,568.70 | 46,760.81 | 350.00 | 2,096,676.41 |
| Interest on long term obligations | - | - | - | - | 104,555.54 |
| Loss(gain) on Disposal of Capital Assets | (30,126.00) | - | (32,500.00) | - | 59,291.01 |
| Insurance | - | - | 863.00 | 74.00 | 851,789.38 |
| Property Taxes | - | - | - | - | 16,533.07 |
| Amortization of capital assets | - | - | - | - | 19,480,558.79 |
| Internal cost Recoveries | (161,641.24) | - | (316,542.79) | (221,244.64) | (2,182,249.60) |
| Total Expenses | 9,299,677.80 | 3,647,558.15 | 15,165,870.68 | 6,413,367.18 | 176,478,191.92 |
| Government of Alberta grants | 12,084.00 | - | 6,562.50 | 4,343.50 | 117,503,149.52 |
| Federal and other government grants | - | - | - | 37,573.85 | 3,169,661.71 |
| Student tuition and fees | - | - | - | 2,049,957.71 | 45,367,283.54 |
| External Cost Recoveries | 189,084.73 | 2,512.50 | 159,256.89 | 2,183,404.44 | 5,073,134.99 |
| Investment Income | - | - | - | - | 4,027,323.28 |
| Donations and other grants | - | - | 200.00 | 203,734.87 | 4,071,084.10 |
| Insurance Proceeds | - | - | 147,057.81 | - | 147,057.81 |
| Total Revenue | 201,168.73 | 2,512.50 | 313,077.20 | 4,479,014.37 | 179,358,694.95 |
| 2018 Net | 9,098,509.07 | 3,645,045.65 | 14,852,793.48 | 1,934,352.81 | (2,880,503.03) |
| 2018 Budget | 11,575,066.11 | 3,739,104.50 | 33,587,089.09 | 1,995,061.12 | (0.00) |
| 2017 Net | 8,696,287.44 | 3,606,415.66 | 13,260,882.81 | 2,086,240.32 | (1,458,952.07) |