

MINUTES OF THE UNIVERSITY OF LETHBRIDGE BOARD OF GOVERNORS
OPEN SESSION
HELD THURSDAY, NOVEMBER 15, 2001 AT 1:30 P.M. IN
THE BOARD ROOM (W646)

- Present: Terry Royer (Chair), Linda Anderson, Lawrence Barany, Bill Cade, Dawna Coslovi, Geoff Cox, Jim Horsman, Jill Kotkas, Dan Laplante, Brad McKenzie, Matthew McHugh, Doug Stokes, Don Young, Rita Zaugg (secretary), Val Hill (secretary)
- Regrets: Gordon Dixon, Aaron Engen, John Gray, Kevin Keith, Gord Rosko, Quintin Steynen, Ian Whishaw
- Others: Seamus O'Shea, Vice-President (Academic)
Nancy Walker, Vice-President (Finance and Administration)
Helen Henderson, Manager University Planning
Calvin Brook, Brook McIlroy Planning + Urban Design
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CONSENT AGENDA

- 1. Approval of the November 15, 2001 Agenda**
- 2. Approval of the October 16, 2001 Open Session Minutes**

MOTION: opn.2001.11.01

Young/Laplante

That the consent agenda for the November 15, 2001 open session of the Board of Governors be approved.

Motion: Carried

3. CORE CAMPUS EXPANSION PLAN PRESENTATION

Calvin Brook made a presentation on the *Core Campus Expansion Plan* document which is a proposal for a sustainable development of the campus over the next 10-20 years. The plan has been discussed with the Steering Committee and posted on the U of L website. Since October, the website has received 11,000 hits of useful feedback. Mr. Brook mentioned the report is the result of a six-month process which focused on a 10-minute core campus walking radius. He noted there is 128,000 gross square metres (gsm) of existing academic research and support space on campus today. The study determined that an additional 67,000 gsm of academic, support and research space is possible within the 10-minute walking distance, not including Exploration Place which is beyond the 10-minute limit. The new space would be equivalent to that supplied by Centre for the Arts and University Hall, collectively, with a potential core campus area of 193,000 gsm.

This would add sufficient space to support 11,300 people, roughly 9,600 students plus staff. Phase 1 would be over a 10-12 year period, dependent on academic expansion growth rate, and would include new buildings B, C, D and E near Anderson Hall, shown on page four of the *Core Campus Expansion Plan* document. Phase 2, perhaps in the next 12-24 years, a lecture hall and field house may replace Anderson Hall and Hepler Hall. These buildings are of non-traditional construction and have higher operating costs and shorter life spans than LINC, University Hall and Centre for the Arts. The plan, however, does not depend on the replacement of Hepler Hall and Anderson Hall since there is enough space on campus without the removal of those buildings. Traffic consultants proposed a traffic circle, pedestrian bridges, raised crosswalks and the realignment of a portion of Valley Drive as ways to achieve better entry into the heart of the campus. An alternative to the traffic circle would be a four-way intersection with dedicated left turn lanes. Cal Brook noted that it is customary for people to walk long distances on university campuses but weather protection is important. As Exploration Place becomes a significant area, it might be desirable to have the sciences closer to that area. There has been some discussion in committee meetings about the integration between the sciences and the arts being compromised by a science-specific area. However, it was felt that if the campus is developed with common areas, the mix will continue to occur. Expansion of wetland areas, storm sewer runoff sites, berms around future buildings, weather protected pedestrian corridors, green courtyard spaces, sacred sites respecting valley views and a second energy plan are also proposed.

Cal Brook explained that, although the site north and west of University Hall would be a good location for an art gallery due to the outstanding views of the river valley, the site does not allow for sufficient parking to service that type of facility. Theatre parking is currently at a premium and displacing parking would make that situation even worse.

Cal Brook reported the City has determined a safe building line. Building beyond the crest of the valley edge would impact valley erosion and water run off would escalate erosion. The idea of sustainable development covers many issues including the reduction of green house gases by reducing energy consumption, water quality, etc. For example, water draining from parking lots directly to the river is contaminated. It could be screened through soil which cleans it naturally before it goes into the river.

The Board agreed the expansion plan should continue to be posted on the campus website.

Calvin Brook was excused from the meeting.

4. BOARD CHAIR REMARKS

4.1 New Board Room Look

Terry Royer pointed out the new name plates which will give the Board Room a more professional feel. He also mentioned the Board pictures will be hung in a different configuration. Braman Furniture will donate a new table and new chairs

will be chosen since the current ones do not meet current safety specifications. The objective is to maintain the multi-use function of the room and make improvements with minimal cost.

4.2 Mayor Bob Tarleck

Terry Royer and Bill Cade met with the new Mayor, Bob Tarleck, after last month's Executive meeting. This was a follow up to a directive from the Retreat for the University to have expanded involvement with the community. A presentation was made to the Mayor in that vein. The Mayor is committed to the socio-economic development of the community and the University is a key participant in that initiative.

4.3 Gord Rosko

Gord Rosko, a former Lethbridge resident now living in Edmonton, was announced as a new Board member. He will be welcomed at the December Board meeting.

4.4 Building Bridges

Terry Royer is attempting to arrange a meeting with Minister Oberg in the near future as part of a continuing attempt to build bridges with the political sector.

5. PRESIDENT'S REPORT

5.1 Maclean's Magazine Rating

Bill Cade reported the University of Lethbridge was rated #8 in the Maclean's magazine survey. He said it is very gratifying to see the U of L in the top 10 of 21 universities, all good schools, in the undergraduate category. The University ranked #1 in the Medical/Science Grants category. He noted that the Maclean's rankings are taking on an increased significance for parents and students.

It was pointed out that due credit is not given for the Alberta Heritage Scholarship Fund which contributes hundreds of thousands to millions of dollars not available in other provinces. Seamus O'Shea explained that the Alberta Heritage Scholarship money is not funneled through the University but is paid directly to the student by the province. Also impacting the ranking in this category is the fact that deregulation of tuition fees in Ontario carried with it a requirement that 30% of the additional fee money must go to scholarships. Seamus O'Shea was not in support of this method since it is tantamount to the university operating a social security system with scholarships funded through the fees of other students. Bill Cade indicated that Maclean's magazine goes through a very rigorous process to define and collect the data. The exclusion of Alberta scholarship money from the calculations is only one example of how the Province's advantage is not included. The U of L is also impacted by the way the admission average is calculated. It is based on high school students but 60% of U of L

students are transfer students, which means they are not included in the admission average.

5.2 Convocation

Some campus members were disappointed to learn that Spring Convocation was going to be held in the LCC Mateotti gym. Bill Cade stated water has damaged the University's gymnasium floor and it has to be replaced. It has now been learned work can be done in stages and will not interfere with Convocation.

5.3 U of L 35th Anniversary

In January 2002, the University will have offered classes for 35 years. Bill Cade noted that Sam Smith, the founding president, will come back to deliver the Convocation address. The first event will be a Founder's Day celebration in January. Bill Cade spoke with Donna Allan, President of LCC about holding an event on the LCC campus. Dr. Cade was thrilled that Chancellor Horsman set up a lunch with Peter Lougheed, who has been such an influence in Canadian politics, specifically in Alberta. He noted that Dr. Lougheed will be included in the 35th anniversary Convocation celebrations.

5.4 LINC Building

The LINC building continues to be a matter of interest within the community. Bill Cade said the Rotary Club, Lethbridge Home Builders and the Community Foundation have held their meetings on campus since LINC opened. The building certainly makes a good impression on anyone who tours it. As well, students consider it a remarkable study space.

The Pronghorn sculpture at the LINC entrance is drawing attention. Students have reported in the Meliorist that rubbing it brings good luck.

5.5 Don Ford

On November 14, Don Ford, Deputy Minister of Learning, met with Bill Cade for lunch and was given a tour of the campus. Several issues were brought to his attention.

5.6 Steering and Planning Group

A Steering and Planning Group has been struck with the two Vice-Presidents (Seamus O'Shea and Nancy Walker) as co-chairs. The Group met with Dr. Ken Balmer for 1½ days last week. Aaron Engen is the Board member on the Group and met with Seamus O'Shea to be brought up to date on processes and issues. Another all-day meeting with Dr. Balmer is scheduled later in November.

5.7 Festival of Art and Song

The Festival of Art and Song was held last Friday evening, November 9. Bill Cade noted Dr. George Evelyn's students gave an outstanding performance to the community. Bill Cade sang the Oklahoma fight song "Boomer Sooner" as a consequence of losing a bet with George Evelyn.

5.8 U of L Christmas Reception

The annual U of L Christmas reception will be held December 14, starting at 3:30 p.m. Board members were invited to attend.

5.9 Next Board Meeting

Bill Cade reminded Board members that the annual Board photo will be taken at the December 13 meeting and a Christmas dinner will follow the meeting at the Cade home.

5.10 The Legend

The second issue of the *Legend*, edited by Kara Graham, profiled the University's neuroscientists and the opening of the Canadian Centre for Behavioural Neuroscience (CCBN).

5.11 Canadian Centre for Behavioural Neuroscience Grand Opening

Bill Cade served as master of ceremonies for the CCBN official opening. Tours of the building were given by students. The Honourable Victor Doerksen, Minister of Innovation and Science, cut the ribbon. Carmen Charette, Senior Vice-President Programs and Operations, represented the Canada Foundation of Innovation who supplied a significant portion of the funding for the building. Mark Taylor represented the Alberta Heritage Foundation for Medical Research. Arrangements are being made for the Honourable Lorne Taylor to tour the facility since he was the Minister of Innovation and Science at the time the building was initially funded. The Lethbridge Herald newspaper headlines after the Grand Opening read "U of L on Top of the World". Fraser Bowden, a fourth year neuroscience student and former President of the LDS Students' Association, was pictured.

6. CHANCELLOR'S REPORT

6.1 Senate Meetings

Chancellor Horsman explained that he has attended the last two Senate meetings via conference call due to illness and was also unable to attend the CCBN opening.

6.2 Roger Simmons Visit

On November 25, Roger Simmons, who is the Canadian Consul General for the

U.S. Pacific Northwest, based in Seattle, will visit the U of L. He is a former Member of Parliament in Newfoundland. Board members will be invited to join him for dinner. This is an opportunity for the University to spread its influence into the Pacific Northwest. Bill Cade added that Roger Simmons will speak at the Rotary Club and give a lecture in a Political Science class.

6.3 Honourary Degree Process

Chancellor Horsman mentioned the honorary degree process is underway, which is a major undertaking of the Senate. There were a number of interesting nominees. The recipient for the 35th anniversary award will be determined at the February 2002 Senate meeting. Jim Horsman noted that advertising netted a limited response but the Senators have suggested several names. Board members were invited to bring any suggestions for honorary degree recipients to his attention.

6.4 Next Senate Meeting

The next Senate meeting is December 8 with the theme being “water”. The key element will be research activities and water in agriculture. He noted that three U of L research chairs are involved in water-related research. Jim Horsman met with Dennis Fitzpatrick to view a video on the Water Institute which will be presented to the Senate.

6.5 Students’ Union Executive Dinner

The Students’ Union Executive will be the guests of Jim Horsman and his wife, Betty, this evening.

7. STUDENTS’ UNION REPORT

7.1 Canadian Alliance of Student Associations (CASA)

Matthew McHugh mentioned he attended the CASA Board meeting in Ottawa and spoke with Minister Sheila Copps and Minister Paul Martin. The meeting’s slogan for the national campaign was “Education Builds a Nation”. The CASA students raised a huge banner with the map of Canada to raise awareness of the importance of post-secondary education. The banner will be on the U of L campus in March as part of a cross-country tour.

7.2 LINC Opening

Matthew McHugh praised the LINC opening. He was happy to see Seamus O’Shea and Don Young attend the Students’ Union LINCtoberfest. The Premier received a LINCtoberfest mug. Terry Royer proudly showed a picture, from the *Legend* front page, of Premier Klein and Matthew McHugh cutting the balloon free at the opening.

7.3 Canadian Centre for Behavioural Neuroscience Grand Opening

Matthew McHugh attended the CCBN Grand Opening and stated the students

love the new building.

7.4 Convocation

Matthew McHugh reported the October Convocation went very well. He stated if he had not taken the SU President position, he would have graduated and he was happy for the opportunity to be on stage to shake the hands of the graduates. Matthew McHugh reported that the Students' Union had also received several negative comments in response to the news that the Spring 2002 Convocation would not be at the U of L. He was pleased to hear now that the spring 2002 Convocation will be held on campus.

7.5 Graduate Students' Association

The Graduate Students' Association is working to become autonomous. Remaining at issue is the health and dental plan. The Students' Union General Assembly will look at a way to handle those issues.

7.6 Council of Alberta University Students (CAUS)

Matthew McHugh stated he will meet with Premier Klein and Minister Oberg next week to discuss post-secondary education issues in Alberta.

7.7 U of L 35th Anniversary

The SU Executive is working on ways to recognize the 35th anniversary of the University. In April 2002, there will be a changeover reception to welcome the new executive and council. Plans are also being developed for a student awards event to recognize noteworthy accomplishments.

8. ALUMNI ASSOCIATION REPORT

8.1 U of L Alumni Association

Jill Kotkas reported the Alumnus of the Year Committee has been reconfigured and is now the Alumni Recognition Committee. A copy of a letter to Karran Thorpe, Chair of the Convocation Committee, was distributed and is filed with these minutes. It is intended that the Alumnus of the year award would be presented annually at Convocation to an alumnus of noteworthy achievement. An Alumni Honour Society is also being considered in recognition of the 35th anniversary.

9. ITEMS FOR ACTION

There were no items for action.

10. COMMITTEE REPORTS

10.1 Finance Committee

In John Gray's absence, Nancy Walker reported that Andy Dawson, from COMSTAT Capital Sciences, the firm which monitors the U of L investment manager, provided an information session to the Finance Committee. The financial statements were presented to the Finance Committee for both the general and ancillary budgets and both are on target. The University's annualized rate of return on investment is 4.73%.

10.2 Retreat Committee

Dawna Coslovi reported the Retreat Committee met earlier today. The Board Retreat date has been changed to May 9-11, 2002 at the Crowsnest Centre. Board Member, Doug Stokes, intervened on behalf of the Board to secure the booking. The majority of the Retreat will be spent with Ken Balmer's final report. The agenda will include reviewing comments made from the last retreat, breakout sessions and not such a full agenda as last year.

10.3 Strategic Planning Committee

The Strategic Planning Committee, with co-chairs Seamus O'Shea and Nancy Walker, met November 8 and 9 for their first meeting, which focused on process. Another meeting is scheduled for November 22 at which time focus groups and open houses will be discussed. Seamus O'Shea added the process focuses on consulting with people.

11. VICE-PRESIDENT (ACADEMIC)

11.1 International Enrollments

Seamus O'Shea mentioned international enrollment is up slightly this year due to strong recruiting efforts. He expressed some concern that there may be a reaction to the events of September 11 which would see restrictions on awarding student visas. The number of applicants may drop but there is also the possibility that a U.S. reaction to limit visas would have a positive impact on international student applications in Canada. Seamus O'Shea reported that the situation is being carefully monitored and international students are being supported to ensure they are reasonably comfortable here. He noted that the U of L is 5th in the Maclean's rankings in this new category. The GFC-set objective for international students is 7% of the total student population.

11.2 Canada's Research and Development Effort

Seamus O'Shea attended a national meeting on research and development, November 13 in Ottawa. He stated the Finance Minister made a commitment to move Canada from fifteenth to fifth in terms of the country's research funding. Expenditures on research and development are significant issues in terms of economic development. Two issues were identified as crucial: limit the number of things supported and the need for highly qualified personnel. The province of Alberta is weak in terms of educated people; it is second from the bottom and

only by a slim margin. Many programs rely on strong mathematical skills. The new applied math curriculum in the secondary system has caused some difficulties since there is no easy way to advance a student's skills from applied math 30 to reasonable success in university. The college and information technology sectors are facing the same difficulty. The committee working on a resolution to this problem has developed math 101 at Athabasca University and it will be delivered on all campuses next year. This serves as a bridging course between applied math and pure math 30. Applied math 30 plus the new math 101 with a grade of higher than 75% will be accepted as equivalent to math 30 but, in reality, it will still be at a lower level than math 30. The three universities have agreed to this approach and it will be presented to GFC in December.

11.3 Faculty without PhDs

In the course of faculty renewal it has been necessary in some cases to hire people who have not yet completed a Ph.D. Generally, the Sciences are looking for people who have 2 to 3 years post doctorate experience. A recent hire, Dr. Ebenezer Asem, a faculty member in the Faculty of Management, holds two Ph.D.'s, one in Management and one in Economics.

12. VICE-PRESIDENT (FINANCE & ADMINISTRATION)

12.1 Lights On Funding for LINC & Life Sciences

Written report provided as information.

12.2 Tuition Fee Waiver

Written report provided as information.

13. OTHER ITEMS FOR DISCUSSION

There were no other items for discussion.

14. ADJOURNMENT

MOTION: opn.2001.11.02

Cox/Coslovi

That the November 15, 2001 open session of the Board of Governors be adjourned.

Motion: Carried