

MINUTES OF THE UNIVERSITY OF LETHBRIDGE BOARD OF GOVERNORS
OPEN SESSION HELD THURSDAY, MARCH 22, 2007 AT 1:30 P.M.
IN THE BOARD ROOM (W646)

Present: Robert Turner (Chair), Bill Cade, Myles Bourke (by phone),
Linda Anderson, Gordon Jong, Dean Setoguchi, Karen Bartsch, Kevin Keith,
Jon Lane, Aaron Engen, Grant Pisko, Doug Stokes, Dustin Fuller, John Gill,
Guy McNab, Claudia Malacrida, Tom Robinson, Rita Law (Secretary)

Regrets: Sharon Holtman, Richard Davidson

Others: Nancy Walker, Vice-President (Finance & Administration)
Karen Clearwater (Assoc VP Finance & Administration)
Seamus O'Shea, Vice-President (Academic)
Chris Horbachewski, Vice-President (Advancement)
Andrew Hakin, Associate Vice-President (Academic)
Dennis Fitzpatrick, Vice President (Research)

Rotary Ambassadorial Scholar

Bill Cade introduced Robin Hood, President of Rotary Club of Lethbridge and Bev Lanz, President of Rotary Club Lethbridge East. Bev Lanz reported on the purpose of the Rotary Club and spoke of the Rotaract Club on the University Campus. Bev then introduced Alan Woodroffe, Community Service Director for Rotary Club Lethbridge East. Alan Woodroffe has worked with the Rotaract Club at the U of L and spoke on how he was a Sponsor and Counsellor for Katrina Pehudoff. He said Katrina Pehudoff is an example of an outstanding student both academically and in her social and community awareness. Katrina Pehudoff organized a black tie affair that raised \$21,000.00 for the people of Burkino Faso, which grew to \$84,000 through matching by other organizations.

Alan Woodroffe then presented the Lethbridge Ambassadorial Scholarship Winner, Katrina Pehudoff. The purpose of the Ambassadorial Scholarships program is to further international understanding and friendly relations among people of different countries. While abroad, scholars serve as ambassadors of goodwill to the people of the host country and give presentations about their homelands to Rotary clubs and other groups. Upon returning home, scholars share with Rotarians and others the experiences that led to greater understanding of their host countries.

Katrina Pehudoff also spoke on the cultural and intellectual exchange purposes of the scholarship. She will be studying in the Netherlands for a Master in Health Sciences with a focus on international health.

Robert Turner extended hearty congratulations to Katrina Pehudoff and stated that she will make an outstanding Ambassador for Rotary and the University of Lethbridge. He congratulated her on her keen sense of value for her community and wished her continued success. Robert Turner also thanked the Rotarians for their support of Katrina Pehudoff at the Board meeting

1. **CONSENT AGENDA**

1.1 **Approval of the March 22, 2007 Open Session Agenda**

1.2 **Approval of the February 15, 2007 Open Session Minutes**

MOTION: opn.2007.03.01

Pisko/Jong

That the Consent Agenda for the March 22, 2007 Open Session be approved.

Motion: Carried

2. **PRESENTATION**

2.1 **Robert Church**

Seamus O'Shea introduced Dr. Robert Church whom he has known for about 20 years. Robert Church has received the Order of Canada and several other awards and honours earned by virtue of his contributions. He is an eminent scientist and a rancher north of Calgary. Dr. Church was very instrumental in the creation of the University of Calgary's Medical School. Robert Church is an advocate for science policy and science based economic development.

Dr. Church indicated that the University is at a pivotal stage and has the advantage of being a small university that is a little bit off the radar. The University is dedicated to its students and now has an opportunity to go in a number of different directions. He said the challenge will not be easy and it is easy to slide into mediocrity but with a strong commitment it is possible to rival Stanford and Harvard for excellence.

He reported that he was at the University of Washington in Seattle on a scholarship when a new approach to immunology was being developed in the 1960's. A Nobel Prize winner was setting up the immunology program and there was no social hierarchy, so all students and professors participated together. Later he received a Commonwealth Scholarship and ended up working in Edinburgh with 23 Nobel Prize winners from all over the world, and again working without a social hierarchy, learning from complementary and different life experiences.

The University of Lethbridge is in the same situation, being a collegial group with small professor to student ratios. Now the University is becoming rather prominent, which brings vested interests that will require hard Board decisions. The first challenge will be to hire the kind of people that can build on the reputation as a place to get great academic training, in a social development and collegial environment where people want to go. The second challenge is what

comes with success. As the University becomes more recognized, the knives will come out and the benefit of the doubt won't go with but will go against the University. The University needs to be prepared to take some flak and make the hard decisions. His advice was to build for the future. He explained that the University of Lethbridge got the Prentice endowment because the U of L can act quickly and between Bill Cade and Seamus O'Shea all the details were looked after in a two week period. He added that it was better to not spend the money than to spend it on a less than ideal initiative because there are no other proposals. He advised to not be afraid to tackle the risky and unconventional.

Bob Church used the Christie Foundation first project in reproductive biology as an example. A significant amount of money was put into a directed area for the first time. Leadership and scientific expertise were available but not at a critical mass. The water strategy in the province was chaired by Lorne Taylor. When it began the expectations were high and the ability to deliver is a challenge. The temptation is to try to accommodate everyone and be popular. The other view is to focus and have accountability measures. The challenge to the Board will be that when there is money in the bank, lots of people will want it. He advised the Board to build for the future.

Bob Church identified challenges ahead for the Board and administration. He counselled that the University needs to "throw the rock into the pond for the biggest ripple". He expressed the view that the Alberta PRION institute was a waste of \$37 million, since it duplicated work already being done.

He cited child development, based on the Whishaw and Kolb research. He noted that these are two of the world leaders in their area of research. The challenge for the University will be to find the biggest impact and who would be partners to add to the impact and made it global in nature. He urged the University to take the time to search out internationally talented people with no vested interest.

Bob Church advised the Board to be prepared to say no. Establish foci and have a critical mass and collaborate with others on a virtual basis, if that is what is needed. Don't be overly concerned that it doesn't look like you thought it would. A team leader is needed who is committed to the Institution. Priorities and hard decisions are ahead and there will be a lot of pressure.

Because it doesn't fit, don't throw it out. Do not be afraid to do risky and unconventional things.

Dr. Church closed with saying that the University of Lethbridge is in a wonderful location, the money is the easy part, the decisions are the hard part and he wished us well and if he can help, he is delighted to do so.

Dr. Church and Dr. O'Shea were excused from the meeting at this point.

3. BOARD CHAIR REMARKS

3.1 Moment of Silence

Robert Turner mentioned that the U of L has lost three members since the last Board meeting: John Prentice, Myron Wolf Child and Art Batty. A moment of silence was observed.

3.2 Dustin Fuller

Robert Turner recognized Dustin Fuller and informed the Board that this is Dustin Fuller's last Board meeting as President of the Students' Union. Robert Turner stated how much the Board has appreciated Dustin Fuller's contributions to the Board and that Dustin Fuller has done such a great job. Robert Turner then expressed thanks on behalf of the Board of Governors and presented Dustin with a Certificate of Appreciation. President Cade also thanked Dustin Fuller for his service to the University and students, adding that it has been a pleasure working with Dustin. President Cade remarked that he is confident Dustin will have a bright future.

3.3 Kelly Kennedy & Charlotte Kingston

Robert Turner informed the Board that Kelly Kennedy was elected as the new Students' Union President and Charlotte Kingston was elected as the new Board of Governors Representative.

3.4 Myles Bourke

Robert Turner informed the Board that the Order in Council was signed on March 21, 2007 reappointing Myles Bourke to the Board of Governors.

3.5 Government

Robert Turner stated that a number of Board Members have met with Government Ministers and the Premier in the past little while. They have been very productive meetings. Robert Turner also commented on how proud he was of the people from the University that presented to the Minister and the Premier.

3.6 20th Annual Faculty of Management Scholarship Dinner

Robert Turner attended the 20th Annual Faculty of Management Scholarship Dinner last Friday at the Lethbridge Lodge. It is also the Faculty of Management's 25th Anniversary and the Faculty of Management recognized Raymond and Ingrid Speaker's long-standing service to the community and University.

3.7 Supporting our Students

Robert Turner drew attention to the start of the Supporting Our Students Campaign today. It was a good celebration and kick off to the campaign.

3.8 Alberta Ingenuity

Robert Turner mentioned that he is a Board Member for Alberta Ingenuity and they are meeting in retreat this coming Monday and Tuesday and he will report to the University of Lethbridge Board at the next meeting.

3.9 NAUBCS

Robert Turner informed the Board that prior to the next Board Meeting he would be attending the Annual Meeting of National Association of University Board Chairs and Secretaries at Wilfred Laurier University in Waterloo and will report back to the Board at the next meeting. Bill Cade added that Mayor Tarleck is speaking at the NAUBCS conference on the role of the University and Economic Development.

4. PRESIDENT'S REPORT

4.1 Support our Students

Bill Cade thanked the Board Members that could attend today's launch of the Support Our Students Campaign.

4.2 Rotaract

The President congratulated Katrina Perehudoff for being awarded a Rotary Ambassadorial Scholarship. This is a significant honour, the third Ambassadorial Scholarship from the University of Lethbridge.

4.3 Native American Students Association

Native Awareness Week went very well. President Cade attended the Native American Students Association Dinner on Saturday night. The guest speaker was Chief Clarence Louie of the Osoyoos Indian Band.

4.4 MACLEANS University Magazine

President Bill Cade referred to the excerpt from the MACLEANS University Magazine. He drew attention to "What's Hot" at the U of L – parking and President Bill Cade, and "What's Not" – Daycare.

4.5 Seamus O'Shea Dinner

There will be a dinner party May 4 in the 1st Choice Centre for Sport & Wellness for the community as well as a smaller dinner after the May 17th Board meeting to honour Seamus O'Shea.

4.6 Richard Davidson

Bill Cade indicated he is looking forward to working with Richard Davidson, the new Chancellor. On Richard Davidson's first day as Chancellor he met with the Premier, Ed Stelmach.

5. ITEMS FOR ACTION

5.1 Business Plan 2007-2011

MOTION: opn.2007.03.02

Bourke/Jong

That the Board of Governors approve the Board of Governors approve The University of Lethbridge 2007-2011 Business Plan.

Motion: Carried

5.2 Budget 2007-08 to 2010-2011

MOTION: opn.2007.03.03

Bourke/Fuller

That the Board of Governors approve the 2007-08 budget and approve the 2008-09 budget in principle.

Motion: Carried

5.2.1 Budget Presentation

Nancy Walker and Karen Clearwater gave a presentation on the budget. There were questions relating to salaries and insurance, workers compensation, and the art collection. Although the insurance loss rate at the U of L is very low, insurance rates have risen. Some areas of concern are salaries and the current negotiations. The uncertainty of government grants makes it difficult to plan going forward. Tuition fee regulations are in place and there has been some indication that the shortfall will be made up but this has not been confirmed. Enrollment is also an area of uncertainty.

Andrew Hakin mentioned that the University is usually able to get the preferred faculty candidate but the key is to get those people on campus and once they actually see the opportunities, amenities and quality of life, they are convinced.

Aaron Engen asked whether an analysis of delivery on the Calgary and Edmonton Campuses vs. Lethbridge Campus has been done. It was explained that an analysis has been done but comparisons are difficult because the programs are quite different and there are a smaller number of students in Calgary and Edmonton. Costs are higher but it gives the U of L a higher profile in those two cities and the benefits outweigh the expenses. Registration is up 19% in Edmonton and Calgary. A new video conference room is currently being built in Edmonton. Up until 5 years ago we received no funding for the Calgary and Edmonton campuses. Aaron Engen complimented John Kincaid and his team for

the tour of the University and the interview with his son, who is contemplating attending the University of Lethbridge.

Doug Stokes complimented Nancy Walker and Karen Clearwater on the budget process. This is the sixth budget process that Doug Stokes has been through and he felt the presentation has come a long way in that time.

6. VICE-PRESIDENT (ACADEMIC) REPORT

Andrew Hakin reported that applications are up this year and that is a good sign; however, the grades for this year's applications are self generated. The U of L will be working hard to turn those applications into registrations.

The University is currently in negotiations with faculty. Major issues this year are intellectual property and mandatory retirement. Salaries are negotiated and expectations are high and it will be a challenge to manage those.

Dr. Hakin reported that he had just returned from a tour to China with Alberta Education post-secondary and K-12 group. They were looking for opportunities for recruitment in China. An Alumni event was held in Hong Kong and 40 past graduates, dating back to 1984 and as current as 2006 attended. Andrew Hakin stated that our graduates in Hong Kong have made it; they are movers' and shakers. This event helped to put them in contact with each other and was a good opportunity to mention capital needs on the U of L campus. The University of Lethbridge has about 350 graduates in Hong Kong.

The University has an agreement with a recruitment agency in China, that ends April 30th and will not be renewed. It is difficult to control costs with an agency. The University will look into partnering with individual schools that teach Canadian programming. The University of Lethbridge has a good reputation in Hong Kong.

7. VICE-PRESIDENT (FINANCE & ADMINISTRATION) REPORT

7.1 4A Basketball Tournament

The written report was received for information. Nancy Walker added that the 4A Basketball Tournament was held at the 1st Choice Centre recently. Over 2,000 people attended and the University received very positive comments from individuals and the media.

8. VICE-PRESIDENT (ADVANCEMENT) REPORT

Chris Horbachewski reported that October 12-13th, 2007 the U of L will be having homecoming and class reunion celebrations. The Alumni Association is hosting the homecoming dinner and incorporating family events and faculty based reunions. It is also convocation weekend.

9. CHANCELLOR'S REPORT

The report of the Chancellor was distributed and filed with these minutes.

10. BOARD MEMBER REPORT

Jon Lane reported that the Graduate Students Association (GSA) will be having elections beginning next week. They will have referenda questions on their constitution, daycare and Upass. The GSA has created an endowment award for graduate student travel expenses, which will be available three times a year.

Robert Turner noted that this is Kevin Keith's last Board meeting. Chair Turner extended the thanks of the University and the Board of Governors for Kevin Keith's outstanding contributions. He drew attention particularly to the way the Audit and Finance Committees have flourished under his leadership. Kevin Keith brings wisdom, asks good questions and has made very significant contributions and his presence will be missed.

John Gill reported that as a member of the Alumni Association it is his joy to report the news of Alumni. The Institute of Chartered Accountants appointed Don Chandler a Fellow of the Chartered Accountants (FCA). Fellowship is based on meritorious service to the profession over a long period of time. Sylvia Oishi was chosen as one of five YWCA Women of Distinction and Austin Mardon was named to the Order of Canada.

Bill Cade mentioned that John and Tanya Gill have a new baby.

11. ADJOURNMENT

MOTION: opn.2007.03.04

Keith/Stokes

That the Open Session of the March 22, 2007 meeting of the Board of Governors be adjourned.

Motion: Carried