

**THE UNIVERSITY OF LETHBRIDGE**  
**SCHEDULE OF GENERAL OPERATING, BY FUNCTION**  
**For the year ended March 31, 2016**

| Department                               | BOARD OF GOVERNORS | CENTRAL ADMINISTRATION | OPERATIONS          | UNIVERSITY ADVANCEMENT | ACADEMIC            |
|--|--------------------|------------------------|---------------------|------------------------|---------------------|
| Academic Salaries                        | -                  | 3,301,535.69           | 427,980.21          | 1,575.00               | 652,548.49          |
| AUPE Salaries                            | 129.72             | 570,056.36             | -                   | 300,634.49             | 1,018,538.06        |
| ESS, APO, MGMT Salaries                  | 163,161.70         | 642,018.76             | 1,117,089.40        | 1,799,920.94           | 1,431,243.08        |
| Employee benefits                        | 36,649.15          | 822,108.71             | 275,252.63          | 402,099.66             | 614,834.84          |
| Scholarships, Bursaries and Awards       | -                  | 1,755,214.55           | -                   | -                      | -                   |
| Supplies and Services                    | 70,056.67          | 1,465,514.92           | 101,795.25          | 1,122,040.06           | 204,011.10          |
| Maintenance and repairs                  | -                  | 934.16                 | 984.79              | -                      | 479.44              |
| Cost of Goods Sold                       | -                  | -                      | -                   | -                      | -                   |
| Equipment                                | -                  | 274,127.38             | 5,268.80            | 7,436.99               | 26,382.43           |
| Travel                                   | 19,308.11          | 525,188.89             | 75,198.73           | 38,860.30              | 73,154.66           |
| External Contracted Services             | 1,130.51           | 302,758.41             | 2,775.79            | 157,432.05             | 45,694.03           |
| Utilities                                | -                  | (62,098.66)            | -                   | -                      | -                   |
| Professional Fees                        | 1,809.37           | 678,612.49             | 17,162.26           | 267,777.66             | 48,576.55           |
| Interest on long term obligations        | -                  | 132,458.37             | -                   | -                      | -                   |
| Loss(gain) on Disposal of Capital Assets | -                  | 129,940.39             | -                   | -                      | (21,000.00)         |
| Insurance                                | -                  | 699,376.93             | -                   | 300.00                 | -                   |
| Property Taxes                           | -                  | 16,025.43              | -                   | -                      | -                   |
| Amortization of capital assets           | -                  | 19,267,003.14          | -                   | -                      | -                   |
| Internal cost Recoveries                 | (2,660.00)         | (1,556,416.17)         | (2,000.00)          | (13,825.00)            | (600.00)            |
| <b>Total Expenses</b>                    | <b>289,585.23</b>  | <b>28,964,359.75</b>   | <b>2,021,507.86</b> | <b>4,084,252.15</b>    | <b>4,093,862.68</b> |
| Government of Alberta grants             | -                  | 110,226,082.44         | -                   | -                      | -                   |
| Federal and other government grants      | -                  | 3,330,596.00           | -                   | -                      | -                   |
| Student tuition and fees                 | -                  | 41,451,463.83          | -                   | -                      | -                   |
| External Cost Recoveries                 | 14,160.25          | 405,095.22             | 1,324.95            | 118,308.79             | 43,868.27           |
| Investment Income                        | -                  | 18,073,203.15          | -                   | -                      | -                   |
| Donations and other grants               | -                  | 741,632.25             | -                   | 2,500.00               | -                   |
| Insurance Proceeds                       | -                  | 59,020.00              | -                   | -                      | -                   |
| <b>Total Revenue</b>                     | <b>14,160.25</b>   | <b>174,287,092.89</b>  | <b>1,324.95</b>     | <b>120,808.79</b>      | <b>43,868.27</b>    |
| 2016 Net                                 | 275,424.98         | (145,322,733.14)       | 2,020,182.91        | 3,963,443.36           | 4,049,994.41        |
| 2016 Budget                              | 273,302.85         | (162,111,239.82)       | 2,061,178.97        | 5,172,908.72           | 4,457,656.41        |
| 2015 Net                                 | 272,176.71         | (132,598,419.41)       | 1,901,953.05        | 3,490,086.59           | 4,116,173.03        |

| Department                               | INTERNATIONAL CENTRE | FACULTY OF ARTS AND SCIENCE | FACULTY OF EDUCATION | FACULTY OF MANAGEMENT | FACULTY OF FINE ARTS |
|--|----------------------|-----------------------------|----------------------|-----------------------|----------------------|
| Academic Salaries                        | 1,225.00             | 27,299,840.96               | 5,276,205.59         | 7,721,998.01          | 6,497,410.99         |
| AUPE Salaries                            | 187,705.80           | 1,491,748.13                | 915,097.55           | 1,110,285.85          | 1,391,223.81         |
| ESS, APO, MGMT Salaries                  | 679,870.45           | 798,727.31                  | 413,777.49           | 268,493.14            | 399,580.20           |
| Employee benefits                        | 195,291.94           | 5,458,133.30                | 1,176,341.77         | 1,595,980.88          | 1,517,924.65         |
| Scholarships, Bursaries and Awards       | 4,000.00             | 8,953.20                    | 35,953.95            | 90,400.00             | 49,333.40            |
| Supplies and Services                    | 84,479.41            | 892,725.44                  | 236,025.32           | 339,117.37            | 516,254.67           |
| Maintenance and repairs                  | 86.01                | 25,007.91                   | -                    | -                     | 12,381.70            |
| Cost of Goods Sold                       | -                    | -                           | -                    | -                     | -                    |
| Equipment                                | 6,061.90             | 129,080.22                  | 103,225.15           | (81,337.98)           | 486,774.66           |
| Travel                                   | 99,402.30            | 251,044.64                  | 328,258.44           | 155,500.15            | 97,781.91            |
| External Contracted Services             | 323,561.66           | 67,818.60                   | 351,519.92           | 107,028.65            | 108,681.65           |
| Utilities                                | -                    | 8,228.79                    | -                    | -                     | -                    |
| Professional Fees                        | -                    | 1,448.51                    | -                    | -                     | 10,502.28            |
| Interest on long term obligations        | -                    | -                           | -                    | -                     | -                    |
| Loss(gain) on Disposal of Capital Assets | -                    | (15.00)                     | -                    | -                     | -                    |
| Insurance                                | 2,011.00             | 201.82                      | -                    | 247.80                | -                    |
| Property Taxes                           | -                    | -                           | -                    | -                     | -                    |
| Amortization of capital assets           | -                    | -                           | -                    | -                     | -                    |
| Internal cost Recoveries                 | (6,479.00)           | (99,045.84)                 | (1,000.00)           | (812.91)              | (80,032.70)          |
| <b>Total Expenses</b>                    | <b>1,577,216.47</b>  | <b>36,333,897.99</b>        | <b>8,835,405.18</b>  | <b>11,306,900.96</b>  | <b>11,007,817.22</b> |
| Government of Alberta grants             | -                    | -                           | -                    | -                     | -                    |
| Federal and other government grants      | -                    | 29,631.00                   | -                    | -                     | -                    |
| Student tuition and fees                 | 566,133.29           | 5,627.68                    | 247,047.52           | -                     | 654,548.74           |
| External Cost Recoveries                 | 567,599.61           | 286,804.87                  | 10,738.58            | 61,343.56             | 240,942.27           |
| Investment Income                        | -                    | -                           | -                    | -                     | -                    |
| Donations and other grants               | 50.00                | 3,100.00                    | 413.00               | -                     | 6,223.50             |
| Insurance Proceeds                       | -                    | -                           | -                    | -                     | -                    |
| <b>Total Revenue</b>                     | <b>1,133,782.90</b>  | <b>325,163.55</b>           | <b>258,199.10</b>    | <b>61,343.56</b>      | <b>901,714.51</b>    |
| 2016 Net                                 | 443,433.57           | 36,008,734.44               | 8,577,206.08         | 11,245,557.40         | 10,106,102.71        |
| 2016 Budget                              | 1,011,858.59         | 39,285,436.16               | 9,317,570.29         | 11,544,632.95         | 11,062,003.45        |
| 2015 Net                                 | 407,003.69           | 34,769,464.24               | 8,750,425.49         | 11,679,377.86         | 9,888,844.63         |

| Department                               | FACULTY OF HEALTH SCIENCES | SCHOOL OF GRADUATE STUDIES | LIBRARY             | STUDENT SERVICES, REGISTRAR AND ENROLMENT | RESEARCH AND INNOVATION SERVICES | HUMAN RESOURCES     |
|--|----------------------------|----------------------------|---------------------|---|----------------------------------|---------------------|
| Academic Salaries                        | 4,528,611.33               | 1,900,226.49               | 1,527,358.01        | 253,315.97                                | 426,931.73                       | 1,013.46            |
| AUPE Salaries                            | 363,596.89                 | 131,215.27                 | 1,546,218.63        | 2,538,665.86                              | 401,110.97                       | 211,534.07          |
| ESS, APO, MGMT Salaries                  | 168,935.25                 | 177,544.70                 | 478,272.56          | 3,057,289.95                              | 714,882.58                       | 1,796,012.45        |
| Employee benefits                        | 983,733.39                 | 215,877.99                 | 629,560.34          | 1,238,392.24                              | 288,294.24                       | 432,009.40          |
| Scholarships, Bursaries and Awards       | -                          | 1,458,789.48               | -                   | -   | -                                | -                   |
| Supplies and Services                    | 173,373.24                 | 39,660.83                  | 1,845,825.97        | 459,702.94                                | 204,297.45                       | 155,094.88          |
| Maintenance and repairs                  | -                          | -                          | -                   | 10,035.47                                 | 284.62                           | 573.31              |
| Cost of Goods Sold                       | -                          | -                          | -                   | -   | -                                | -                   |
| Equipment                                | 51,036.57                  | -                          | 3,101.04            | 30,565.52                                 | 16,341.83                        | 26,770.77           |
| Travel                                   | 95,069.93                  | 32,427.79                  | 20,945.91           | 90,130.56                                 | 94,566.25                        | 13,726.38           |
| External Contracted Services             | 74,191.35                  | 505.26                     | 131,353.51          | 249,088.44                                | 32,374.19                        | 82,483.01           |
| Utilities                                | -                          | -                          | -                   | -   | -                                | -                   |
| Professional Fees                        | -                          | -                          | -                   | -   | 6,371.80                         | 361,649.16          |
| Interest on long term obligations        | -                          | -                          | -                   | -   | -                                | -                   |
| Loss(gain) on Disposal of Capital Assets | (679.88)                   | -                          | -                   | (7,500.00)                                | -                                | -                   |
| Insurance                                | 107.00                     | 57.98                      | -                   | 164.27                                    | 34.43                            | -                   |
| Property Taxes                           | -                          | -                          | -                   | -   | -                                | -                   |
| Amortization of capital assets           | -                          | -                          | -                   | -   | -                                | -                   |
| Internal cost Recoveries                 | (950.00)                   | (500.00)                   | (546.59)            | (5,053.00)                                | (112,473.87)                     | (294.47)            |
| <b>Total Expenses</b>                    | <b>6,437,025.07</b>        | <b>3,955,805.79</b>        | <b>6,182,089.38</b> | <b>7,914,798.22</b>                       | <b>2,073,016.22</b>              | <b>3,080,572.42</b> |
| Government of Alberta grants             | -                          | -                          | -                   | 150,563.00                                | -                                | -                   |
| Federal and other government grants      | -                          | -                          | 2,076.00            | -   | -                                | -                   |
| Student tuition and fees                 | 3,374.00                   | -                          | -                   | -   | -                                | -                   |
| External Cost Recoveries                 | 92,023.69                  | -                          | 26,988.85           | 104,545.19                                | 428.65                           | 591,911.55          |
| Investment Income                        | -                          | -                          | -                   | -   | -                                | -                   |
| Donations and other grants               | 100.00                     | -                          | -                   | -   | -                                | -                   |
| Insurance Proceeds                       | -                          | -                          | -                   | -   | -                                | -                   |
| <b>Total Revenue</b>                     | <b>95,497.69</b>           | <b>-</b>                   | <b>29,064.85</b>    | <b>255,108.19</b>                         | <b>428.65</b>                    | <b>591,911.55</b>   |
| 2016 Net                                 | 6,341,527.38               | 3,955,805.79               | 6,153,024.53        | 7,659,690.03                              | 2,072,587.57                     | 2,488,660.87        |
| 2016 Budget                              | 7,907,927.32               | 4,716,725.07               | 7,482,199.58        | 9,625,033.37                              | 4,260,595.30                     | 2,878,261.98        |
| 2015 Net                                 | 6,447,208.83               | 4,301,586.80               | 5,533,513.31        | 8,088,444.98                              | 2,251,660.07                     | 2,514,732.39        |

| Department                               | INFORMATION TECHNOLOGY | FINANCIAL SERVICES  | FACILITIES           | SPORT AND RECREATION SERVICES | TOTAL                 |
|--|------------------------|---------------------|----------------------|-------------------------------|-----------------------|
| Academic Salaries                        | -                      | -                   | -                    | 27,071.61                     | 59,844,848.54         |
| AUPE Salaries                            | 2,422,398.35           | 1,143,848.73        | 5,604,614.04         | 2,112,889.90                  | 23,461,512.48         |
| ESS, APO, MGMT Salaries                  | 2,151,028.91           | 1,716,031.55        | 2,664,207.53         | 1,358,777.93                  | 21,996,865.88         |
| Employee benefits                        | 976,461.87             | 621,461.79          | 1,751,649.34         | 483,587.67                    | 19,715,645.80         |
| Scholarships, Bursaries and Awards       | -                      | -                   | -                    | -                             | 3,402,644.58          |
| Supplies and Services                    | 326,515.25             | 67,698.95           | 650,631.66           | 925,718.02                    | 9,880,539.40          |
| Maintenance and repairs                  | 45.46                  | 449.45              | 1,544,043.86         | 58,569.52                     | 1,653,875.70          |
| Cost of Goods Sold                       | -                      | -                   | -                    | 3,488.94                      | 3,488.94              |
| Equipment                                | 313,639.60             | 6,021.13            | 226,797.46           | 102,538.76                    | 1,733,832.23          |
| Travel                                   | 45,644.98              | 3,018.42            | 21,536.10            | 595,789.82                    | 2,676,554.27          |
| External Contracted Services             | 1,589,529.28           | 21,115.03           | 134,202.75           | 219,101.04                    | 4,002,345.13          |
| Utilities                                | -                      | -                   | 3,164,247.84         | 12,105.33                     | 3,122,483.30          |
| Professional Fees                        | 178,853.36             | 14,338.31           | 4,376.97             | -                             | 1,591,478.72          |
| Interest on long term obligations        | -                      | -                   | -                    | -                             | 132,458.37            |
| Loss(gain) on Disposal of Capital Assets | (520.00)               | -                   | (22,165.00)          | -                             | 78,060.51             |
| Insurance                                | -                      | 38.50               | 815.00               | 2,116.06                      | 705,470.79            |
| Property Taxes                           | -                      | -                   | -                    | -                             | 16,025.43             |
| Amortization of capital assets           | -                      | -                   | -                    | -                             | 19,267,003.14         |
| Internal cost Recoveries                 | (147,942.30)           | -                   | (592,958.28)         | (175,093.70)                  | (2,798,683.83)        |
| <b>Total Expenses</b>                    | <b>7,855,654.76</b>    | <b>3,594,021.86</b> | <b>15,151,999.27</b> | <b>5,726,660.90</b>           | <b>170,486,449.38</b> |
| Government of Alberta grants             | 12,084.00              | -                   | -                    | -                             | 110,388,729.44        |
| Federal and other government grants      | -                      | -                   | 1,245.00             | 33,900.00                     | 3,397,448.00          |
| Student tuition and fees                 | -                      | -                   | -                    | 2,127,807.51                  | 45,056,002.57         |
| External Cost Recoveries                 | 212,226.76             | 2,550.01            | 227,810.72           | 1,751,800.08                  | 4,760,471.87          |
| Investment Income                        | -                      | -                   | -                    | -                             | 18,073,203.15         |
| Donations and other grants               | -                      | -                   | -                    | 18,750.00                     | 772,768.75            |
| Insurance Proceeds                       | -                      | -                   | 1,289,391.47         | -                             | 1,348,411.47          |
| <b>Total Revenue</b>                     | <b>224,310.76</b>      | <b>2,550.01</b>     | <b>1,518,447.19</b>  | <b>3,932,257.59</b>           | <b>183,797,035.25</b> |
| 2016 Net                                 | 7,631,344.00           | 3,591,471.85        | 13,633,552.08        | 1,794,403.31                  | (13,310,585.87)       |
| 2016 Budget                              | 9,102,640.45           | 3,732,736.18        | 26,539,950.22        | 2,319,621.96                  | 641,000.00            |
| 2015 Net                                 | 8,363,276.53           | 3,465,796.84        | 13,631,703.08        | 1,479,622.86                  | (1,245,368.43)        |