## THE UNIVERSITY OF LETHBRIDGE

## 2011-12 FEES AND RATES

November 2010

## THE UNIVERSITY OF LETHBRIDGE 2011-12 FEES AND RATES

INTRODUCTION ..... 3
INSTRUCTIONAL FEES
Tuition Fees - Recommendation 1 ..... 3
Student Practicum Travel Fee/Education 2500 Practicum Fee - Recommendation 2 ..... 5
Education Musical Instrument Rental Fee - Recommendation 3 ..... 5
Fine Arts Music Studio Differential Fee - Recommendation 4 ..... 6
Fine Arts Conservatory of Music and Ensemble Fees Recommendation 5 ..... 6
ADMINISTRATIVE FEES
Administrative Fees - Recommendation 6 ..... 7
FACULTY RENTAL \& OTHER FEES
Faculty of Fine Arts External University Theatre/Recital Rental Rates

- Recommendation 7 ..... 7
Faculty of Fine Arts - Damage Deposit - Recommendation 8 ..... 8
Faculty of Fine Arts - Studio One Recording Facility Rental Fees - Recommendation 9 ..... 9
Faculty of Management - International Exchange Fee
- Recommendation 10 ..... 10
Faculty of Management MCPM Program Administration Fee - Recommendation 11 ..... 10
Faculty of Management - Edmonton Campus - Cancellation Fee - Recommendation 12 ..... 11
Faculty of Management - Edmonton Campus - Late Entry Fee
- Recommendation 13 ..... 11
REGISTRAR'S OFFICE
Application Fee - Recommendation 14 ..... 12
Convocation Application Fee - Recommendation 15 ..... 12
Deposit Fees - Recommendation 16 ..... 13
FACILITIES
Facilities Labour Rates - Recommendation 17 ..... 13
Parking Rates - Recommendation 18 ..... 14
Motor Vehicle Pool Charges - Recommendation 19 ..... 15
CURRICULUM RE-DEVELOPMENT CENTRE (CRDC)
Billing Rates - Recommendation 20 ..... 17
HEALTH CENTRE
Physician Fees - Recommendation 21 ..... 17
INTERNATIONAL CENTRE FOR STUDENTS ICS Program Fees - Recommendation 22 ..... 18
SPORT AND RECREATION SERVICES
Locker Rental Rates - Recommendation 23 ..... 19
Intramural Team Facility Charge - Recommendation 24 ..... 20
$1^{\text {st }}$ Choice Savings Centre Rental Rates - Recommendation 25 ..... 20
$1^{\text {st }}$ Choice Savings Centre Membership - Recommendation 26 ..... 22
ANCILLARY SERVICES FEES
Residence Dining Plan Fee - Recommendation 27 ..... 23
Housing Services Rental Rates - Recommendations 28 ..... 23
Miscellaneous Housing Fees \& Charges - Recommendation 29 ..... 23
Conference Services - Facility Rental Rates - Recommendation 30. ..... 24
APPENDIX A - Residence Dining Plan Proposed Fees ..... 25
APPENDIX B - Proposed Housing Rates ..... 27
APPENDIX C - Miscellaneous Housing Fees \& Charges ..... 35
APPENDIX D - Conference Services - Facility Rental Rates/Summer Accommodation Rates ..... 42
APPENDIX E - Parking Permit Areas ..... 44
APPENDIX F - Student Fee Review Committee Membership ..... 45


# THE UNIVERSITY OF LETHBRIDGE <br> 2011-12 FEES AND RATES <br> NOVEMBER, 2010 

## INTRODUCTION

In December of each year, recommendations for changes to fees and rates, including any policies governing fees and rates are provided to the Board of Governors for approval. Throughout 2005 and early 2006 Advanced Education and Technology (AET) was reviewing Alberta's advanced education system. Included in this review was an analysis of the affordability of education conducted by a Learning Alberta Steering Committee. The Steering Committee made several recommendations concerning student fees which are described below in the Instructional Fees section of this report. As directed by Advanced Education and Technology in their 1995-96 Tuition Policy, the fee and rate changes have been reviewed by a Student Fee Review Committee to satisfy the government requirement that the Board of Governors develop a consultative mechanism with students to discuss the establishment and changes to all annual fees charged to students. Committee membership for the Student Fee Review Committee for 2011-2012 is provided in Appendix F to this report.

## INSTRUCTIONAL FEES

## Tuition Fees

The new Tuition Fee Policy Guide was introduced by AET in 2007. The tuition policy states that to improve affordability for learners that the maximum allowable annual tuition fee increase be linked to the annual average Alberta CPI (Consumer Price Index), using a twelve month period ending in June. Advanced Education and Technology has directed that the CPI to be used in calculating the maximum fee increase in 2011-12 is $.35 \%$ (2010-11 1.5\%, 2009-10 4.1\%).

## Recommendation 1:

That the fees for instruction, for 2011-12 be approved effective April 1, 2011 as presented in Table I, and that the fee increases for 2012-13 to 2014-15 be approved in principle.

| TABLE I |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| INSTRUCTIONAL FEES |  |  |  |  |  |  |  |  |  |
| (Per Course Fees) |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Undergrad |  |  |  |  |  |  |  |  |  |
| Canadian | 484 | 0.35\% | 485.5 | 1\% | 490 | 1\% | 495 | 1\% | 500 |
| Foreign | 1,095 | 0.35\% | 1,099 | 1\% | 1,110 | 1\% | 1,121 | 1\% | 1,132 |
| Graduate |  |  |  |  |  |  |  |  |  |
| Canadian | 568 | 0.35\% | 570 | 1\% | 576 | 1\% | 581 | 1\% | 587 |
| Foreign | 1,267 | 0.35\% | 1,271 | 1\% | 1,284 | 1\% | 1,297 | 1\% | 1,310 |
| Co-op Fees | 592 | 0.35\% | 594 | 1\% | 600 | 1\% | 606 | 1\% | 612 |
| Mentorship Fee Mgmt | 284 | 0.35\% | 285 | 1\% | 288 | 1\% | 291 | 1\% | 294 |
| M.Ed Fees |  |  |  |  |  |  |  |  |  |
| Program Fee | 335 | 0.35\% | 336 | 1\% | 339 | 1\% | 342 | 1\% | 345 |
| Course Fee | 568 | 0.35\% | 570 | 1\% | 576 | 1\% | 582 | 1\% | 588 |
| Part-time term fee* | 1,092 | 0.35\% | 1,096 | 1\% | 1,107 | 1\% | 1,118 | 1\% | 1,129 |
| Full-time term fee* | 1,638 | 0.35\% | 1,644 | 1\% | 1,660 | 1\% | 1,677 | 1\% | 1,693 |
| Continuation Fee | 546 | 0.35\% | 548 | 1\% | 553 | 1\% | 559 | 1\% | 564 |
| Master of Counselling |  |  |  |  |  |  |  |  |  |
| Program Fee | 525 | 0.00\% | 525 | 0\% | 525 | 0\% | 525 | 0\% | 525 |
| Course Fee | 1,150 | 0.00\% | 1,150 | 0\% | 1,150 | 0\% | 1,150 | 0\% | 1,150 |

Note: International students in the M.Ed and Master of Counselling Programs are assessed tuition fees at a rate of an additional $125 \%$ over that of Canadian students.
*For student admitted to program prior to April 1, 2009

## Faculty of Education Student Practicum Travel Fee

Currently all Education students enrolled in the Professional Semester I and II are charged an additional fee to offset student reimbursement costs related to the travel and living expenses incurred by students while living in centres outside of Lethbridge. Expenditures have seen significant increases in the last several years: a greater number of students are being placed at a distance thus increasing the total practicum travel costs; students currently receive a mileage rate of 28 cents per kilometre; the current weekly room and board rate paid to those who accommodate our students was set at $\$ 142.50$ in 2010-11. It is proposed to increase the Student Travel Practicum Fee rate to compensate students and accommodators for the higher costs they are incurring. The Education 2500 Practicum Fee primarily covers honoraria to teacher associates. The most popular honoraria option is the half-day release. The cost of this option has increased substantially over the past few years and now averages $\$ 90$ per teacher associate.

## Recommendation 2:

That the Student Practicum Travel Fee and the Education 2500 Practicum Fee for 2011-12 be approved effective April 1, 2011 as presented in Table II, and that the fee increases for 2012-13 to 2014-15 be approved in principle.


* Student/ED2500 practicum fees not part of tuition fee policy, therefore not limited to CPI increases.


## Faculty of Education Musical Instrument Rental Fee

The Faculty of Education currently charges a fee to offset the costs related to the rental of musical instruments in two elective Music courses (Education 3875 and 3876). The students pay lower fees than if they were to rent these instruments from an external company and the University subsidizes a majority of the cost and does all the administrative paper work in renting the instruments. It is being proposed to increase the rental fee to help offset a portion of the rental costs, replacement of books, and maintenance of inventoried musical instruments as required.

## Recommendation 3:

That the Musical Instrument Rental Fee for 2011-2012 be approved effective April 1, 2011, as presented in Table III, and that the fee increases for 2012-13 to 201415 be approved in principle.

| TABLE III |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EDUCATION MUSICAL INSTRUMENT RENTAL FEE |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| EDUC 3875 \& 3876 | 30 | 16.7\% | 35 | 14.3\% | 40 | 12.5\% | 45 | 11.1\% | 50 |

## Faculty of Fine Arts Music Studio Differential Fee

Music Studio course instruction provides one-on-one course instruction on various instruments. Currently the Faculty of Fine Arts charges students enrolled in Music Studio courses a differential fee to cover the additional cost of private instruction as well
as travel expenses for out-of town instructors. To ensure high quality instruction, compensation to instructors must be kept competitive with rates charged in the City and surrounding communities. The proposed increases are to offset escalating costs.

## Recommendation 4:

That the Music Studio Differential Fee for 2011-12 be approved effective April 1, 2011 as presented in Table IV, and that the fee increases for 2012-13 to 2014-15 be approved in principle.

| TABLE IV |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MUSIC STUDIO DIFFERENTIAL FEE |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Music Studio Differential Fee | 482 | 0.35\% | 484 | 1\% | 489 | 1\% | 494 | 1\% | 499 |

## Faculty of Fine Arts Conservatory of Music and Ensemble Fees

The Conservatory of Music operates on a full-cost recovery basis. Fees are split between compensation for instructors ( $80 \%$ ) and the operating costs for the Conservatory (20\%). The proposed increases will allow the Conservatory to maintain the high quality instruction it is known for by paying instructors rates that are competitive in the local market as well as ensuring adequate funds are available for Conservatory of Music administration and programming. The Music Ensemble Participation fee is charged to University of Lethbridge students participating in any ensemble on a noncredit basis. Students enrolling for credit pay tuition at $1 / 2$ the regular course fee. The staff rate per hour has not increased since 2008 and therefore an increase of $13.7 \%$ is suggested to bring it more in line with local instruction rates.

## Recommendation 5:

That the Faculty of Fine Arts Conservatory of Music and Ensemble fees for 201112 be approved effective April 1, 2011 as presented in Table V, and that the fee increases for 2012-13 to 2014-15 be approved in principle.

TABLE V
FINE ARTS MUSIC CONSERVATORY AND ENSEMBLE FEES

|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :--- | ---: | :---: | ---: | :---: | ---: | :---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 0 - 1 1}$ | Inc | $\mathbf{2 0 1 1 - 1 2}$ | Inc | $\mathbf{2 0 1 2 - 1 3}$ | Inc | $\mathbf{2 0 1 3 - 1 4}$ | Inc | $\mathbf{2 0 1 4 - 1 5}$ |
| Staff Rate / Hour* | 51 | $13.7 \%$ | 58 | $5.2 \%$ | 61 | $4.9 \%$ | 64 | $4.7 \%$ | 67 |
| Senior Student Rate / Hour* | 35 | $0.0 \%$ | 35 | $5.7 \%$ | 37 | $5.4 \%$ | 39 | $5.1 \%$ | 41 |
| Ensemble participation fee / Semester | 110 | $0.0 \%$ | 110 | $4.5 \%$ | 115 | $4.3 \%$ | 120 | $5.0 \%$ | 126 |

* includes registration fee.


## ADMINISTRATIVE FEES

## Student Administrative Fee

In April 2002 the Student Administrative Fee was implemented to help offset costs associated with student services at the University of Lethbridge. It is proposed that an increase of $19 \%$ (from 10.50 to 12.50) be approved for April 1, 2011. This increase is due to initiatives stemming from the Student Recruitment/Retention committees proposal to extend services to students. These funds will be used to supplement and create a number of tools and resources that will help students succeed through their academic career. These funds will be used exclusively for student related services. The Student Administrative fee has not increased since the introduction of the fee in 2002-03.

## Recommendation 6:

That the Student Administrative Fee for 2011-12 be increased effective April 1, 2011 as presented in Table VI, and that the fee increases for 2012-13 to 2014-15 be approved in principle.

| TABLE VI |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STUDENT ADMINISTRATIVE FEE |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | $\mathbf{2 0 1 1 - 1 2}$ | Inc | $\mathbf{2 0 1 2 - 1 3}$ | Inc | $\mathbf{2 0 1 3 - 1 4}$ | Inc | 2014-15 |
| Student Administrative Fee | 10.50 | $19.0 \%$ | 12.50 | $0.0 \%$ | 12.50 | $0.0 \%$ | 12.50 | $0.0 \%$ | 12.50 |

## FACULTY RENTAL AND OTHER FEES

## External University Theatre/Recital Rental Rates

All income received from the rental of the Theatre and Recital Hall is used to offset costs incurred for the maintenance of the performance venues and the cost of labour for Theatre Staff including overtime premiums when applicable.

The proposed fee increases will not directly affect students. The proposed fee increases will affect external community or touring groups.

## Recommendation 7:

That the Theatre and Recital Rental rates for 2011-12 be increased effective April 1, 2011 as presented in Table VII, and that the fee increases for 2012-13 to 2014-15 be approved in principle.

TABLE VII
THEATRE SPACE HOURLY RENTAL RATES
(Includes GST)

|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Theatre Spaces |  |  |  |  |  |  |  |  |  |
| University Theatre | 42.00 | 5\% | 44.00 | 5\% | 46.00 | 5\% | 48.00 | 5\% | 50.00 |
| Recital Hall | 42.00 | 5\% | 44.00 | 5\% | 46.00 | 5\% | 48.00 | 5\% | 50.00 |
| David Spinks Theatre | 31.00 | 5\% | 32.50 | 5\% | 34.00 | 5\% | 36.00 | 5\% | 38.00 |
| Drama Studio | 31.00 | 5\% | 32.50 | 5\% | 34.00 | 5\% | 36.00 | 5\% | 38.00 |
| Staff Charge Out* |  |  |  |  |  |  |  |  |  |
| Technician | 32.00 | 5\% | 33.50 | 5\% | 35.00 | 5\% | 37.00 | 5\% | 39.00 |
| Front of House Manager | 32.00 | 5\% | 33.50 | 5\% | 35.00 | 5\% | 37.00 | 5\% | 39.00 |
| Box Office Staff | 10.50 | 5\% | 11.00 | 5\% | 11.50 | 5\% | 12.00 | 5\% | 12.60 |
| Ushers | 10.50 | 5\% | 11.00 | 5\% | 11.50 | 5\% | 12.00 | 5\% | 12.60 |
| Additional Fees |  |  |  |  |  |  |  |  |  |
| Bus Shuttle ** | actual cost |  | actual cost |  | actual cost |  | actual cost |  | actual cost |
| Piano Tuning (per tuning) | 105.00 | 5\% | 110.00 | 5\% | 115.00 | 5\% | 121.00 | 5\% | 127.00 |
| Band Equiment Usage (per event) | 81.00 | 5\% | 85.00 | 5\% | 89.00 | 5\% | 93.00 | 5\% | 98.00 |

* An overtime premium will be applied for all rentals where staff hours exceed 7 hours per day.
** Shuttle services will be assessed on a cost recovery basis based on the actual hourly rate charged by LA Transit for any user requesting the shuttle service for a non Fine Arts Event.


## Faculty of Fine Arts - Damage Deposit

The Faculty of Fine Arts owns musical instruments and other equipment that is loaned to students for various classes including Music Studio, Photography, Printmaking, and audio production. Equipment loaned to students is sometimes returned damaged or not returned at all. The damage deposit will be collected from any student wishing to borrow equipment. If the equipment is not returned, the University would invoice the student for the replacement cost of the equipment.

## Recommendation 8:

That the Fine Arts Damage Deposit rates for 2011-12 be increased effective April 1, 2011 as presented in Table VIII, and that the fee increases for 2012-13 to 201415 be approved in principle.

| TABLE VIII |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FINE ARTS DAMAGE DEPOSIT |  |  |  |  |  |  |  |  |  |
| (Includes GST) |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Musical Instrument * | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 |
| Still Cameras * | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 |
| New Media Equipment * | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 |
| Printmaking Tool Kids | 25.00 | 0\% | 25.00 | 0\% | 25.00 | 0\% | 25.00 | 0\% | 25.00 |
| Digital Media Arts Equipment * | - | New | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 |
| Digital Audio Arts Equipment * | - | New | 50.00 | 0\% | 50.00 | 0\% | 50.00 | 0\% | 50.00 |

* \$20 non refundable for equipment maintenance


## Faculty of Fine Arts - Studio One Recording Facility Rental Fees

The University of Lethbridge, Faculty of Fine Arts Music Department has recently constructed a recording facility designed by renowned acoustician and studio designer Jay Kaufman. It is a one-of-a-kind facility in Canada sporting the latest audio technology. The "Studio One" recording facility will be rented for use by artists, producers, engineers, or for commercial endeavours. While there is not a comparable facility in Alberta the fee structure suggested is in line with other recording facilities in Calgary and Edmonton. All income received from the rental of "Studio One" recording facility will be used to offset the costs incurred for the maintenance of the space. The proposed fees will not directly affect students. The proposed fees will affect external community including independent recording artists, producers/engineers, recording labels, and multi-media companies.

## Facility Rental with Student Engineer

For clients interested in having BMus (DAA) students assist with their projects as engineers, assistant engineers, or technical assistants, the facility would be offered at a lower rental rate. This provides students with real world first-hand experience and clients with a savings on their rental rates.

## Recommendation 9:

That effective April 1, 2011, clients renting "Studio One" will be charged a facility rental fee as presented in Table IX, and that the fee increases for 2012-13 to 201415 be approved in principle.

| TABLE IX |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STUDIO ONE RECORDING FACILITY RENTAL FEES |  |  |  |  |  |  |  |  |  |
| (Hourly Rental Rates) |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Studio one Recording Facility with Staff Technician | - |  | 135.00 | 5\% | 142.00 | 5\% | 149.00 | 5\% | 156.00 |
| Studio one Recording Facility with Student Technicia | - |  | 100.00 | 5\% | 105.00 | 5\% | 110.00 | 5\% | 115.50 |
| Additional Fees |  |  |  |  |  |  |  |  |  |
| Piano Tuning (per tuning) | - |  | 110.00 | 5\% | 115.00 | 5\% | 121.00 | 5\% | 127.00 |
| * An overtime premium will be applied for all rentals where staff hours exceed 7 hours per day. |  |  |  |  |  |  |  |  |  |

## Faculty of Management - International Exchange Fee (for out-going students)

Currently the International Exchange fee is partially refundable (\$60 refundable). It has been proposed that this fee be non-refundable due to the large amount of administration services involved in advising, planning and preparing students from all three campuses
to go on an international exchange. The portion of the non-refundable fee to the refundable fee will be phased in over four years.

## Recommendation 10:

That effective April 1, 2011, the non-refundable portion will be increased to $\mathbf{\$ 1 4 0}$ per student over a four year period as presented in Table X.

TABLE X
INTERNATIONAL EXCHANGE FEE
(for outgoing students)

|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| International Exchange Fee (outgoing students) * | $\$ 140-$ $\$ 80$ non- refundable $\$ 60$ refundable | 0\% | \$140- \$90 non- refundable $\$ 50$ refundable | 0\% | \$140 - <br> \$100 non- <br> refundable <br> $\$ 40$ <br> refundable | 0\% | \$140- \$120 non- refundable \$20 refundable | 0\% | $\$ 140-$ $\$ 140$ non- refundable $\$ 0$ refundable |

## Faculty of Management - MCPM Program Administration Fee

To adjust the FIXED administration fee:

- To a variable, cost recovery fee based on average hourly salary and benefits of Edmonton campus personnel multiplied by the number of hours required to provide services.
- To also apply to other-than-just the Masters Certificate in Project Management (MCPM) Program.


## Recommendation 11:

That the 2010-11 fixed Edmonton campus facility rental administration fee be rescinded and replaced by a variable, cost-recovery administration fee that is calculated on a lessee-by-lessee basis to reflect the average hourly salary and benefits of Edmonton campus personnel multiplied by the number of hours required to provide services AND that it be applied to all external Edmonton campus facility lessees (not just the MCPM program lessee), as presented in Table XI.

| TABLE XI |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MCPM ADMINISTRATION FEE |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| MCPM Admin Fee | 386.00 |  | cost recovery* |  | cost recovery* |  | cost recovery* |  | cost recovery* |

* To adjust the fixed administration fee (\$386) to a variable, cost recovery fee based on average hourly salary and benefits of Edmonton campus personnel $X$ number of hours required to provide services.
* To also apply to other-than-just the Masters Certificate in Project Management (MCPM) Program.


## Faculty of Management - Edmonton Campus Facility Rental - Cancellation Fee

To enable the Edmonton campus Director to alter the Board-approved cancellation provisions of Edmonton campus facility rental agreements where doing so would result in a long-term benefit to the University of Lethbridge by maintaining a beneficial business relationship with the lessee.

## Recommendation 12:

That the 2009-10 Edmonton campus cancellation fee provision be appended with the statement:

The Edmonton Campus Director (Faculty of Management) may alter these cancellation provisions where doing so would result in long-term benefit to the University of Lethbridge by maintaining a beneficial business relationship with the lessee.

## Faculty of Management - Edmonton Campus Facility Rental - Late Entry Access

To add a Late Entry (After 5pm) fee to the facility rental rate schedule, to cover the cost to pay an Edmonton campus employee to stay late (overtime) when a facility rental contract requires it.

## Recommendation 13:

That effective April 1, 2011, clients needing late entry access (after 5pm) to the Edmonton Campus Facility be charged a late entry fee as presented in Table XII.

| TABLE XII |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EDMONTON CAMPUS FACILITY RENTAL - LATE ENTRY FEE |  |  |  |  |  |  |  |  |  |
| (After 5:00 pm) Access |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Late Entry Fee | - |  | 25.00 | 0\% | 25.00 | 0\% | 25.00 | 0\% | 25.00 |

## REGISTRAR'S OFFICE

## Application Fee

With the exception of the Apply Alberta surcharge, the University of Lethbridge has not increased application fees since 2002. In addition, the University of Lethbridge does not charge returning students the full application fee while other schools do. The fee rate is comparable to other application fees in Alberta.

## Recommendation 14:

That the Application Fee for 2011-12 be increased effective April 1, 2011 as presented in Table XIII, and that the fee increases for 2012-13 to 2014-15 be approved in principle.

| TABLE XIII |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| APPLICATION FEE |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Undergraduate Application Fee | 75.00 | 33.33\% | 100.00 | 0.00\% | 100.00 | 0.00\% | 100.00 | 0.00\% | 100.00 |
| Graduate Application Fee | 60.00 | 66.67\% | 100.00 | 0.00\% | 100.00 | 0.00\% | 100.00 | 0.00\% | 100.00 |
| Re-Application Fee | 15.00 | 66.67\% | 25.00 | 0.00\% | 25.00 | 0.00\% | 25.00 | 0.00\% | 25.00 |

## Convocation Application Fee

It is proposed that the Convocation Application fee be re-implemented in order to help offset the costs of convocation.

## Recommendation 15:

That the Convocation Application fee be re-implemented for 2011-12 effective May 1, 2011 as presented in Table XIV, and that the fee increases for 2012-13 to 201415 be approved in principle.

| TABLE XIV |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONVOCATION APPLICATION FEE |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Convocation Application Fee | - |  | 25.00 | 0.00\% | 25.00 | 0.00\% | 25.00 | 0.00\% | 25.00 |

## Confirmation of Admission Deposit Fee

It is proposed that amending the Confirmation of Admissions Deposit fee to $\$ 80.00$ (from $\$ 75.00$ ) would simplify the payment method of individuals paying cash by having the fee in a multiple of 20. There is no net cost to students attending the University of Lethbridge, as this deposit goes toward their tuition fees owing.

## Recommendation 16:

That the Admissions Deposit Fee for 2011-12 be increased effective April 1, 2011 as presented in Table XV, and that the fee increases for 2012-13 to 2014-15 be approved in principle.


## FACILITIES

## Facilities Labour Rates

It is University policy to charge university departments and external parties for services provided by other University departments if the services are provided for activities that are not normal university business or are above the standard level of service routinely provided. These charges reflect the current rate averages in the salary ranges plus benefits as negotiated in the agreement between the University and AUPE and will include GST when applicable (external party charges). Additionally, material charges are charged out at cost plus GST.

## Recommendation 17:

That effective April 1, 2011, the charge-out rates for additional services for Facilities employees be approved at the levels provided in Table XVI, and the rate adjustments for 2012-13 to 2014-15 be approved in principle.

| TABLE XVI |
| :---: | :---: |
| FACILITIES CHARGE-OUT RATES |
| (Prices do not include GST when applicable) |


|  | Actual <br> 2010-11 | \% <br> Inc | Proposed <br> $\mathbf{2 0 1 1 - 1 2}$ | \% <br> Inc | Proposed <br> $\mathbf{2 0 1 2 - 1 3}$ | \% <br> Inc | Proposed <br> $\mathbf{2 0 1 3 - 1 4}$ | \% <br> Inc | Proposed <br> $\mathbf{2 0 1 4 - 1 5}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Caretaking | 21.40 | $5.00 \%$ | $\mathbf{2 2 . 4 7}$ | $5.00 \%$ | $\mathbf{2 3 . 5 9}$ | $5.00 \%$ | $\mathbf{2 4 . 7 7}$ | $5.00 \%$ | $\mathbf{2 6 . 0 1}$ |
| Building Maintenance |  |  |  |  |  |  |  |  |  |
| Trade | 36.47 | $5.00 \%$ | 38.29 | $5.00 \%$ | 40.21 | $5.00 \%$ | 42.22 | $5.00 \%$ | 44.33 |
| Operator | 29.11 | $5.00 \%$ | 30.57 | $5.00 \%$ | 32.09 | $5.00 \%$ | 33.70 | $5.00 \%$ | 35.38 |
| General Maintenance Worker | 17.39 | $5.00 \%$ | 18.26 | $5.00 \%$ | 19.17 | $5.00 \%$ | 20.13 | $5.00 \%$ | 21.14 |
| Grounds |  |  |  |  |  |  |  |  |  |
| Groundsworker | 29.55 | $5.00 \%$ | 31.03 | $5.00 \%$ | 32.58 | $5.00 \%$ | 34.21 | $5.00 \%$ | 35.92 |
| Automotive Mechanic | 39.30 | $5.00 \%$ | 41.27 | $5.00 \%$ | 43.33 | $5.00 \%$ | 45.49 | $5.00 \%$ | 47.77 |
| Security Officer | 27.03 | $5.00 \%$ | 28.38 | $5.00 \%$ | 29.80 | $5.00 \%$ | 31.29 | $5.00 \%$ | 32.86 |
| Utilities |  |  |  |  |  |  |  |  |  |
| Trade | 40.39 | $5.00 \%$ | 42.41 | $5.00 \%$ | 44.53 | $5.00 \%$ | 46.76 | $5.00 \%$ | 49.09 |
| Apprentice | 25.96 | $5.00 \%$ | 27.26 | $5.00 \%$ | 28.62 | $5.00 \%$ | 30.05 | $5.00 \%$ | 31.55 |
| Project Manager | 49.37 | $5.00 \%$ | 51.84 | $5.00 \%$ | 54.43 | $5.00 \%$ | 57.15 | $5.00 \%$ | 60.01 |
| Drafting | 33.54 | $5.00 \%$ | 35.22 | $5.00 \%$ | 36.98 | $5.00 \%$ | 38.83 | $5.00 \%$ | 40.77 |
| Engineering | 65.30 | $5.00 \%$ | 68.57 | $5.00 \%$ | 71.99 | $5.00 \%$ | 75.59 | $5.00 \%$ | 79.37 |

Actual labour rates are calculated including benefits at $17 \%$.

## Parking Rates

In 1996, the Board of Governors passed a motion making Parking Services a full cost recovery operation, although the unit had been operating on a cost recovery basis for years. The revenue generated through parking fees are used to maintain roadways, parking lots and pathways, Safewalk operations, operating costs including utilities and some security services and to fund additional campus parking facilities. Appendix E provides a map of the various parking areas on campus.

## Recommendation 18:

That the parking rates for 2011-12 as detailed in Table XVII be approved effective September 1, 2011 and the parking rates for 2012-13 to 2014-15 be approved in principle.

| TABLE XVII |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PARKING RATES |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| Parking Lot | Service Provided | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Lot A, B, F | Plug-in Stalls | 410.00 | 6.00\% | 435.00 | 6.00\% | 460.00 | 6.00\% | 490.00 | 6.00\% | 520.00 |
| Lot FS | Plug-in Stalls/Location | 515.00 | 6.00\% | 545.00 | 6.00\% | 580.00 | 6.00\% | 615.00 | 6.00\% | 650.00 |
| Lot C, H, I, K | Location/Non-Plug Stalls | 425.00 | 6.00\% | 450.00 | 6.00\% | 475.00 | 6.00\% | 505.00 | 6.00\% | 535.00 |
| Lot E | Non-Plug Stalls | 310.00 | 6.00\% | 330.00 | 6.00\% | 350.00 | 6.00\% | 370.00 | 6.00\% | 390.00 |
| Lot B, M, N | Non-Plug Stalls | 275.00 | 6.00\% | 290.00 | 6.00\% | 310.00 | 6.00\% | 330.00 | 6.00\% | 350.00 |
| Reserved Stall | Location | 540.00 | 6.00\% | 570.00 | 6.00\% | 606.00 | 6.00\% | 640.00 | 6.00\% | 670.00 |
| Special Needs | Location | 275.00 | 6.00\% | 290.00 | 6.00\% | 310.00 | 6.00\% | 330.00 | 6.00\% | 350.00 |
| Fitness/Aquatic Centre | Location | \$5/month | 0.00\% | \$5/month | 0.00\% | \$5/month | 0.00\% | \$5/month | 0.00\% | \$5/month |
| Monthly - M, N | Paved | 40.00 | 6.00\% | 43.00 | 6.00\% | 46.00 | 6.00\% | 49.00 | 6.00\% | 52.00 |
| Monthly - C, E, K | Location/Paved | 47.00 | 6.00\% | 50.00 | 6.00\% | 53.00 | 6.00\% | 56.00 | 6.00\% | 59.00 |
| Metered Parking Dispensers | Location | \$1.00/hr | 0.00\% | \$1.00/hr | 0.00\% | \$1.00/hr | 0.00\% | \$1.00/hr | 0.00\% | \$1.00/hr |
| 1/2 Day Permits | Paved | 4.00 | 0.00\% | 4.00 | 0.00\% | 4.00 | 0.00\% | 4.00 | 0.00\% | 4.00 |
| Daily Permits | Paved | 6.00 | 0.00\% | 6.00 | 0.00\% | 6.00 | 0.00\% | 6.00 | 0.00\% | 6.00 |
| Weekly Permits | Paved | 24.00 | 0.00\% | 24.00 | 0.00\% | 24.00 | 0.00\% | 24.00 | 0.00\% | 24.00 |
| Anderson Hall Bookings | Paved | 50.00 | 0.00\% | 50.00 | 0.00\% | 50.00 | 0.00\% | 50.00 | 0.00\% | 50.00 |
| Retired F/S Permits | Location | 45.00 | 0.00\% | 45.00 | 0.00\% | 45.00 | 0.00\% | 45.00 | 0.00\% | 45.00 |
| Permit Replacements | N/A | 30.00 | 0.00\% | 30.00 | 0.00\% | 30.00 | 0.00\% | 30.00 | 0.00\% | 30.00 |

Note: Semester passes are available at $45 \%$ of the annual rate for all lots, and eight month passes are available at $80 \%$ of the annual rate.

## Motor Vehicle Pool Charges

The Motor Vehicle Pool (MVP) provides maintenance and repair service to University departments, for University owned vehicles and for equipment used by the Grounds department. All departments pay a monthly variable charge for this service, which includes fuel and repair costs. External repair services are utilized when repairs are beyond the capabilities or resources of University garage service equipment, scan tool, auto transmission major repairs, and other such heavy equipment repairs.

As these costs increase, it is necessary to adjust the charges to user departments, allowing the MVP to recover its operating costs. It is proposed that variable charges be increase approximately $5 \%$ per year, to account for these increasing costs.

## Recommendation 19:

That the Motor Vehicle Pool charges for 2011-12 as detailed in Table XVIII be approved effective April 1, 2011 and the Motor Vehicle Pool charges for 2012-13 to 2014-15 be approved in principle.

TABLE XVIII
MOTOR VEHICLE POOL CHARGES

| Per Kilometer |  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unit \# | Description | 2010/11 | Inc | 2011/12 | Inc | 2012/13 | Inc | 2013/14 | Inc | 2014/15 |
| 118 | Toyota 1/2 Ton | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 121 | Dodge 1 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 125 | Ford Tilt Truck | 1.84 | 5.00\% | 1.93 | 5.00\% | 2.03 | 5.00\% | 2.13 | 5.00\% | 2.24 |
| 139 | Chev 1/2 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 140 | GMC Sonoma 1/2 Ton | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 142 | Ford XL 1/2 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 144 | Ford XL 1/2 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 145 | Chevy 3/4 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 146 | Ford 1 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 151 | Chev Venture Van | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 153 | Dodge Dakota 4 WD | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 154 | Chev 1 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 156 | GMC Van | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 158 | Parade Car | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 160 | Chevy Silerado | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 161 | Dodge Dakota | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 163 | Pontiac Torrent | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 164 | Dodge Dakota | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 166 | Dodge D150 | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 167 | GMC Savanna | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 168 | Dodge Dakota | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 169 | Dodge Ram 350 | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 170 | Dodge Caravan | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 171 | New 1 Ton | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 172 | Hyundai Accent | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 173 | Dodge Dakota | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 178 | Dodge Van | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 179 | Dodge Dakota | 0.57 | 5.00\% | 0.60 | 5.00\% | 0.63 | 5.00\% | 0.66 | 5.00\% | 0.69 |
| 180 | Dodge Ram 350 | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |
| 181 | GMC Savanna | 0.82 | 5.00\% | 0.86 | 5.00\% | 0.90 | 5.00\% | 0.95 | 5.00\% | 1.00 |


| Per Hour |  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unit \# | Description | 2010/11 | Inc | 2011/12 | Inc | 2012/13 | Inc | 2013/14 | Inc | 2014/15 |
| 149 | Daewoo Forklift | 14.20 | 0.00\% | 14.20 | 0.00\% | 14.20 | 0.00\% | 14.20 | 0.00\% | 14.20 |
| 157 | Genie Lift | 13.25 | 0.00\% | 13.25 | 5.00\% | 13.91 | 5.00\% | 14.61 | 5.00\% | 15.34 |
| 162 | J.D. 3320 Tractor | 15.27 | 3.00\% | 15.73 | 3.00\% | 16.20 | 3.00\% | 16.69 | 3.00\% | 17.19 |
| 165 | J.D. 1445 Mower | 12.25 | 3.00\% | 12.62 | 3.00\% | 13.00 | 3.00\% | 13.39 | 3.00\% | 13.79 |
| 174 | J.D. 5083 Tractor | 14.15 | 3.00\% | 14.57 | 3.00\% | 15.01 | 3.00\% | 15.46 | 3.00\% | 15.93 |
| 175 | Kubota RTV1100 | 6.06 | 3.00\% | 6.24 | 3.00\% | 6.43 | 3.00\% | 6.62 | 3.00\% | 6.82 |
| 176 | Kubota RTV1100 | 6.06 | 3.00\% | 6.24 | 3.00\% | 6.43 | 3.00\% | 6.62 | 3.00\% | 6.82 |
| 182 | Street Sweeper | 14.15 | 3.00\% | 14.57 | 3.00\% | 15.01 | 3.00\% | 15.46 | 3.00\% | 15.93 |
| 183 | J.D. Skid Steer | 12.89 | 3.00\% | 13.28 | 3.00\% | 13.68 | 3.00\% | 14.09 | 3.00\% | 14.51 |


| Per Month |  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unit \# | Description | 2010/11 | Inc | 2011/12 | Inc | 2012/13 | Inc | 2013/14 | Inc | 2014/15 |
| 141 | J.D. Gator | 63.00 | 5.00\% | 66.15 | 5.00\% | 69.46 | 5.00\% | 72.93 | 5.00\% | 76.58 |

## CURRICULUM RE-DEVELOPMENT CENTRE (CRDC)

CRDC is partially responsible for generating funds for the operation of their unit. Operating funds are provided for services to academic units as well as partially funding activities of administrative units. All other funds must be obtained through revenue generation. Rates charged are indicated below which essentially recover labour and equipment costs.

## Recommendation 20:

That effective April 1, 2011 that the fee increases for 2011-12 as indicated in Table XIX be approved and that the increases for 2012-13 to 2014-15 be approved in principle.


## Health Centre Physician Fees

For most Health Centre clients, the Alberta Health Care Insurance Plan (AHCIP) or alternate provincial health care insurance plan provides cost coverage for the physician visit. There are instances where AHCIP or its equivalent does not cover physician visit costs. In these instances, it is necessary to apply appropriate charges. Periodic increases are required to cover projected costs for physician visits that are not covered by a provincial insurance plan.

## Recommendation 21:

That the proposed adjustments to the Health Centre Fees for 2011-12, as indicated in Table XX, be approved for implementation April 1, 2011 and the rate adjustments for the years 2012-13 to 2014-15 be approved in principle.

| TABLE XX |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HEALTH CENTRE PHYSICIAN FEES |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| $3^{\text {rd }}$ Party <br> Medical | 55.00 | 0\% | Equivalent AHC billing (\$ amount based on unit of physician time) or fee guidelines for specific documents. | 0\% | Equivalent AHC billing (\$ amount based on unit of physician time) or fee guidelines for specific documents. | 0\% | Equivalent AHC billing (\$ amount based on unit of physician time) or fee guidelines for specific documents. | 0\% | Equivalent AHC billing (\$ amount based on unit of physician time) or fee guidelines for specific documents. |
| Non-insured individual | Equivalent AHC bill or fee guidelines as per specific documents |  | Equivalent AHC bill or fee guidelines as per specific documents |  | Equivalent AHC bill or fee guidelines as per specific documents |  | Equivalent AHC bill or fee guidelines as per specific documents |  | Equivalent AHC bill or fee guidelines as per specific documents |
| Photocopy medical chart | .35/page | 15\% | .40/page | 13\% | .45/page | 12\% | .50/page | 11\% | .55/page |
| Legal Requests for Medical Chart Copies | - |  | $50.00-150.00$ per chart dependent on time spent with chart mirrors College of Physicians and Surgeons recommendations | 0\% | 50.00-150.00 per chart dependent on time spent with chart mirrors College of Physicians and Surgeons recommendations | 0\% | $50.00-150.00$ per chart dependent on time spent with chart mirrors College of Physicians and Surgeons recommendations | 0\% | 50.00-150.00 per chart dependent on time spent with chart mirrors College of Physicians and Surgeons recommendations |
| International <br> student <br> health ins. <br> fee (per <br> semester) | 30.00 | 15\% | 35.00 | 15\% | 40.00 | 13\% | 45.00 | 11\% | 50.00 |

## INTERNATIONAL CENTRE FOR STUDENTS

## ICS Program Fees

The International Centre for Students provides English for Academic Purposes (EAP) to Visa students, Landed Immigrants and Canadian citizens on a full-time and parttime basis. Sections are offered in Writing, Reading, Grammar and Communication. The costs charged for programs and services offered through the U of L's International Centre remain competitive with fees charged for similar programs at other western Canadian Universities.

The Academic English for international graduate students is a pilot course offered over a four week period that will prepare them with the necessary language and composition skills to succeed in graduate courses and their thesis work.

## Recommendation 22:

That effective April 1, 2011, the proposed fee schedule as provided in Table XXI for the International Centre for Students be approved for 2011-12 and be approved in principle for the years 2012-13 to 2014-15.

| TABLE XXI |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| INTERNATIONAL CENTRE FOR STUDENTS FEES |  |  |  |  |  |  |  |  |  |
| (per semester) |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Tuition | 3,483 | 0.29\% | 3,493 | 1.00\% | 3,528 | 0.99\% | 3,563 | 1.01\% | 3,599 |
| Advanced Level Part-time per course | 871 | 0.23\% | 873 | 1.03\% | 882 | 1.02\% | 891 | 1.01\% | 900 |
| EAP Application Fee | 55 | 0.00\% | 55 | 0.00\% | 55 | 0.00\% | 55 | 0.00\% | 55 |
| WFU (Writing for University) | 325 | 0.31\% | 326 | 0.92\% | 329 | 0.91\% | 332 | 1.20\% | 336 |
| AUWCT | 70 | 0.00\% | 70 | 0.00\% | 70 | 0.00\% | 70 | 0.00\% | 70 |
| Academic English for Int'I Grad Studen | 675 | 0.30\% | 677 | 1.03\% | 684 | 1.02\% | 691 | 1.01\% | 698 |
| Language for Learning* | 525 | 0.38\% | 527 | 0.95\% | 532 | 0.94\% | 537 | 0.93\% | 542 |

*Language for Learning: Enriching second language skills through intercultural explorations.

## SPORTS AND RECREATION SERVICES

## Locker Rental Rates

The locker rental service provided in the $1^{\text {st }}$ Choice Savings Centre for Sport and Wellness is run as a cost recovery operation. The locker rates help recover the cost of the service, particularly the cost of facilities staff and future locker capital replacement expenses. It is proposed that the fees as provided in Table XXII be approved to help offset these increased costs.

## Recommendation 23:

That the locker rates for 2011-12 as detailed in Table XXII be approved effective May 1, 2011, and the locker rates for 2012-13 to 2014-15 be approved in principle.


## Intramural Team Facility Charge

In January 1999, Recreation Services began levying a non-refundable charge to individuals and teams that choose to participate in organized intramural sports through Recreation Services. This charge covers the costs associated with the lease of additional off-campus facilities to allow for more intramural participants and more game time.

## Recommendation 24:

That effective April 1, 2011 the fee increases for 2011-12 as indicated in Table XXIII be approved and that the increases for 2012-13 to 2014-15 be approved in principle.

| TABLE XXIII |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| INTRAMURAL TEAM FACILITY CHARGE |  |  |  |  |  |  |  |  |  |
| (Per sport/Per semester) |  |  |  |  |  |  |  |  |  |
|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Team Charge | 162.00 | 5.00\% | 170.00 | 5.00\% | 178.50 | 5.00\% | 187.50 | 5.00\% | 197.00 |

## $1^{\text {st }}$ Choice Savings Centre for Sport and Wellness Rental Fees

All income received from the rental of the $1^{\text {st }}$ Choice Savings Centre for Sport and Wellness is an offset to Sport \& Recreation Services operating costs for the maintenance of the buildings, the labour cost of staff, as well as allowing for a modest provision for equipment replacement and maintenance reserves. The proposed fee increases will affect community user groups, regular renters both internal and external, while remaining comparable with facilities within similar markets.

## Recommendation 25:

That effective April 1, 2011, the rental rates for the $1^{\text {st }}$ Choice Savings Centre for Sport and Wellness be approved as presented in Table XXIV, and the rates be approved in principle for 2012-13 to 2014-15.

TABLE XXIV
1st CHOICE SAVINGS CENTRE FOR SPORT AND WELLNESS RENTAL FEES
(Hourly Rental Rates)

|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Fitness Centre | 45.25 | 0\% | 45.25 | 6.00\% | 48.00 | 4.00\% | 50.00 | 4.00\% | 52.00 |
| PE110 Dance Studio | 39.50 | 0\% | 39.50 | 6.00\% | 41.75 | 4.00\% | 43.50 | 3.00\% | 44.75 |
| PE152 Aerobics Room | 39.50 | 0\% | 39.50 | 6.00\% | 41.75 | 4.00\% | 43.50 | 3.00\% | 44.75 |
| PE157 Multipurpose room | 39.50 | 0\% | 39.50 | 6.00\% | 41.75 | 4.00\% | 43.50 | 3.00\% | 44.75 |
| 1 Gym | 45.25 | 0\% | 45.25 | 6.00\% | 48.00 | 4.00\% | 50.00 | 4.00\% | 52.00 |
| 2 Gyms | 90.50 | 0\% | 90.50 | 6.00\% | 96.00 | 4.00\% | 99.75 | 4.00\% | 103.75 |
| 3 Gyms | 135.75 | 0\% | 135.75 | 6.00\% | 144.00 | 4.00\% | 149.75 | 4.00\% | 155.75 |
| PE255 Martial Arts Room | 39.50 | 0\% | 39.50 | 6.00\% | 41.75 | 4.00\% | 43.50 | 3.00\% | 44.75 |
| Track Training (indoors) | 33.75 | 0\% | 33.75 | 6.00\% | 35.75 | 3.00\% | 36.75 | 3.00\% | 37.75 |
| Track Meets (indoor) | 58.25 | 0\% | 58.25 | 6.00\% | 61.75 | 4.00\% | 64.25 | 4.00\% | 66.75 |
| Track Practice* | 58.00 | 0\% | 58.00 | 6.00\% | 61.50 | 2.00\% | 62.75 | 4.00\% | 65.25 |
| Track Competition* | 120.00 | 0\% | 120.00 | 6.00\% | 127.25 | 2.00\% | 129.75 | 4.00\% | 135.00 |
| Natural Turf Practice* | 44.00 | 0\% | 44.00 | 6.00\% | 46.75 | 1.00\% | 47.25 | 4.00\% | 49.25 |
| Natural Turf | 54.00 | 0\% | 54.00 | 6.00\% | 57.25 | 2.00\% | 58.50 | 4.00\% | 60.75 |
| Artificial Turf Practice* | 84.00 | 0\% | 84.00 | 6.00\% | 89.00 | 2.00\% | 90.75 | 4.00\% | 94.50 |
| Full Stadium Rental* | 208.00 | 0\% | 208.00 | 6.00\% | 220.50 | 2.00\% | 225.00 | 4.00\% | 234.00 |
| PE138 Classroom | 14.00 | 0\% | 14.00 | 5.00\% | 14.75 | 3.00\% | 15.25 | 3.00\% | 15.75 |
| PE160 Meeting Room | 23.00 | 0\% | 23.00 | 7.00\% | 24.50 | 4.00\% | 25.50 | 4.00\% | 26.50 |
| Full Pool | 183.25 | 0\% | 183.25 | 6.00\% | 194.25 | 4.00\% | 202.00 | 4.00\% | 210.00 |
| $1 / 2$ Pool | 91.75 | 0\% | 91.75 | 6.00\% | 97.25 | 4.00\% | 101.25 | 3.00\% | 104.25 |
| 1/4 Pool | 66.00 | 0\% | 66.00 | 6.00\% | 70.00 | 4.00\% | 72.75 | 3.00\% | 75.00 |
| 5/8 Pool | 108.25 | 0\% | 108.25 | 6.00\% | 114.75 | 4.00\% | 119.25 | 4.00\% | 124.00 |
| Lane | 11.50 | 0\% | 11.50 | 7.00\% | 12.25 | 4.00\% | 12.75 | 4.00\% | 13.25 |
| Full Pool - Team Rate | 117.00 | 0\% | 117.00 | 6.00\% | 124.00 | 4.00\% | 129.00 | 4.00\% | 134.25 |
| 1/2 Pool - Team Rate | 58.50 | 0\% | 58.50 | 6.00\% | 62.00 | 4.00\% | 64.50 | 4.00\% | 67.00 |
| 1/4 Pool - Team Rate | 42.00 | 0\% | 42.00 | 6.00\% | 44.50 | 4.00\% | 46.25 | 4.00\% | 48.00 |
| 5/8 Pool - Team Rate | 69.00 | 0\% | 69.00 | 6.00\% | 73.25 | 4.00\% | 76.25 | 4.00\% | 79.25 |
| Lane - Team Rate | 7.25 | 0\% | 7.25 | 7.00\% | 7.75 | 3.00\% | 8.00 | 3.00\% | 8.25 |
| Staff Charge Out |  |  |  |  |  |  |  |  |  |
| Lifeguard | 24.25 | 5\% | 25.50 | 4.00\% | 26.50 | 4.00\% | 27.50 | 4.00\% | 28.50 |
| Operations Staff | 24.25 | 5\% | 25.50 | 4.00\% | 26.50 | 4.00\% | 27.50 | 4.00\% | 28.50 |
| Senior Lifeguard | 27.50 | 5\% | 29.00 | 4.00\% | 30.25 | 4.00\% | 31.50 | 4.00\% | 32.75 |
| Operations Coordinator | 31.50 | 5\% | 33.00 | 4.00\% | 34.25 | 4.00\% | 35.50 | 4.00\% | 37.00 |

* Subsidies available for schools, youth and university.


## Student ARS Fee $/{ }^{\text {st }}$ Choice Savings Centre for Sport and Wellness Membership

Student ARS fees and One Pass membership revenue currently provides funds to operate Sport and Recreation Services facilities and programs, including Athletics. Through these fees, students and members have access to the Max Bell Pool, the Community Sports Stadium and all facilities within the $1^{\text {st }}$ Choice Savings Centre during scheduled open times. This also includes access to basic fitness classes and discounted rates at City of Lethbridge pools during specified times. Additionally, this membership entitles the students and members to receive a reduction on the cost of
tickets for Pronghorn games, intramurals, and non-credit recreation programs offered by the University.

In 2009-10 we reached our target rates for faculty and staff memberships to be at 65\% of the community adult rate and alumni/senior/youth to be at $80 \%$ of the community adult rate. The proposed fee increase is to offset the increase in casual staff costs, travelling expenses and increasing operational and maintenance expenses. The proposed fees, based on benefits provided to our members, are in line with other institutional rates and the local market.

The Max Bell Aquatic Centre will be undergoing major renovations during the late spring and summer of 2011. This will close the pool from May to September, and may cause other facility disruptions. We are recommending that we hold our 2010/11 fees through to the end of August 2011, and will implement the new fees, as presented below, in September of 2011.

## Recommendation 26:

That effective September 1, 2011 the fees for 2011-12, as indicated in Table XXV, be approved and the fees for 2012-13 to 2014-15 be approved in principle.

TABLE XXV
1st CHOICE SAVINGS CENTRE FOR SPORT AND WELLNESS MEMBERSHIP FEES

|  | Actual | \% | Proposed | \% | Proposed | \% | Proposed | \% | Proposed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010-11 | Inc | 2011-12 | Inc | 2012-13 | Inc | 2013-14 | Inc | 2014-15 |
| Semester Pass |  |  |  |  |  |  |  |  |  |
| Student: Full-time (mandatory) | 76.55 | 4\% | 79.60 | 4\% | 82.80 | 4\% | 86.10 | 4\% | 89.55 |
| Student: Part-time (mandatory) | 57.40 | 4\% | 59.70 | 4\% | 62.10 | 4\% | 64.60 | 4\% | 67.20 |
| Faculty and Staff | 111.75 | 4\% | 116.25 | 4\% | 121.00 | 4\% | 125.75 | 4\% | 130.75 |
| Alumni/senior/youth* | 137.50 | 4\% | 142.50 | 4\% | 148.25 | 4\% | 154.25 | 4\% | 160.50 |
| Community Adult | 172.00 | 4\% | 178.75 | 4\% | 186.00 | 4\% | 193.50 | 4\% | 201.25 |
| Monthly Pass |  |  |  |  |  |  |  |  |  |
| Student | 21.75 | 4\% | 22.60 | 4\% | 23.50 | 4\% | 24.45 | 4\% | 25.45 |
| Faculty and Staff | 31.75 | 4\% | 33.00 | 4\% | 34.25 | 4\% | 35.50 | 4\% | 37.00 |
| Alumni/senior/youth* | 39.00 | 4\% | 40.50 | 4\% | 42.00 | 4\% | 43.75 | 4\% | 45.50 |
| Community Adult | 48.75 | 4\% | 50.75 | 4\% | 52.75 | 4\% | 54.75 | 4\% | 57.00 |
| Annual Pass |  |  |  |  |  |  |  |  |  |
| Faculty and Staff | 297.00 | 4\% | 309.00 | 4\% | 321.25 | 4\% | 334.00 | 4\% | 347.25 |
| Alumni/senior/youth* | 366.00 | 4\% | 379.00 | 4\% | 394.25 | 4\% | 410.00 | 4\% | 426.50 |
| Community Adult | 457.25 | 4\% | 475.00 | 4\% | 494.00 | 4\% | 513.75 | 4\% | 534.25 |
| Daily Pass |  |  |  |  |  |  |  |  |  |
| Community Adult | 7.50 | 0\% | 7.50 | 3\% | 7.75 | 0\% | 7.75 | 3\% | 8.00 |
| Alumni/senior/youth* | 5.50 | 0\% | 5.50 | 5\% | 5.75 | 0\% | 5.75 | 4\% | 6.00 |
| Children 3 to 13 | 2.75 | 0\% | 2.75 | 9\% | 3.00 | 0\% | 3.00 | 8\% | 3.25 |
| Family (max 5) | 16.00 | 0\% | 16.00 | 3\% | 16.50 | 0\% | 16.50 | 3\% | 17.00 |
| Ten Punch Pass |  |  |  |  |  |  |  |  |  |
| Community Adult | 60.00 | 0\% | 60.00 | 3\% | 61.75 | 0\% | 61.75 | 3\% | 63.50 |
| Alumni/senior/youth* | 44.00 | 0\% | 44.00 | 5\% | 46.25 | 0\% | 46.25 | 4\% | 48.00 |
| Children 3 to 13 | 22.00 | 0\% | 22.00 | 9\% | 24.00 | 0\% | 24.00 | 8\% | 26.00 |
| Family (max 5) | 128.00 | 0\% | 128.00 | 3\% | 131.75 | 0\% | 131.75 | 3\% | 135.75 |

## ANCILLARY SERVICES FEES

## Residence Dining Plan Fee

For the four years under review, it is proposed that the Residence Dining Plan fee be increased by $3 \%$ in 2011-12 and 3\% each year thereafter to cover the inflationary increases in food prices. Appendix A indicates the current charges and the anticipated increases for the four years under review.

## Recommendation 27:

That the Residence Dining Plan fees for 2011-12 be approved effective July 1 , 2011, as proposed in Appendix A and the fees for 2012-13 to 2014-15 be approved in principle.

## Housing Services Rental Rates

The Board of Governors policy on rental rates and fees approved in February 1990 requires that revenues should be sufficient to cover all normal operating costs including salaries, maintenance, equipment and furnishings replacement, building and renovation reserves and mortgage costs. There is a proposed average increase of $3.90 \%$ (without new beds) and $8.68 \%$ (with new beds) for all units in 2011-12. Appendix B indicates the current charges as well as the anticipated increases.

## Recommendation 28:

That the proposed adjustments to rental rates for the 2011-12 year as indicated in Appendix B be approved effective September 1, 2011 and the rate adjustments for 2012-13 to 2014-15 be approved in principle.

## Miscellaneous Housing Fees and Charges

Appendix C provides all rates being proposed by Housing.

## Recommendation 29:

Effective July 1, 2011, the requested change to miscellaneous Housing fees and charges as indicated in Appendix $\mathbf{C}$ be approved.

## Conference and Event Services

Conference and Event Services will rent out University facilities in accordance with the University's Facilities Use and Rental Policy. The proposed rates provided below reflect market rates within the City of Lethbridge for other conference facilities. Appendix D provides the current charges and the anticipated increases for the four years under review.

## Recommendation 30:

Effective April 1, 2011 the requested changes in facility rental rates as indicated in Appendix D be approved, and the proposed fees for 2012-13 to 2014-15 be approved in principle.

## Appendix A - Residence Dining Proposed Fees




Appendix B Proposed Housing Rates

|  | APPENDIX B Proposed Housing Rates |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Housing Services |  |  |  |  |  |  |  |
| PROPOSED RATES |  |  |  |  |  |  |  |
| FOR THE RESIDENCE YEARS 2011-2015 |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  | 2010-2011 | 2011-2012 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |  |
| MONTHLY RENTAL RATES: | PRESENT | PROPOSED | PROPOSED | PROPOSED | PROPOSED | PROPOSED | \# |
|  | FEE | FEE | \% INCREASE | FEE | FEE | FEE | ROOMS |
|  |  |  |  |  |  |  |  |
| DORMITORY (Per person per month - based on 8 months) |  |  |  | 4.00\% | 4.00\% | 4.00\% |  |
| Double Rooms | \$278 | \$290 | 4.00\% | \$301 | \$313 | \$326 | 92 |
| Suite Single Rooms | \$419 | \$436 | 4.00\% | \$453 | \$471 | \$490 | 79 |
| Large Single Rooms | \$456 | \$474 | 4.00\% | \$493 | \$513 | \$533 | 26 |
| Suite Large Single Rooms | \$476 | \$495 | 4.00\% | \$514 | \$535 | \$556 | 16 |
| Executive Suite Single Rooms * NEW * | - | \$505 | - | \$525 | \$546 | \$568 | 16 |
| Executive Large Single Room * NEW * | - | \$531 | - | \$552 | \$574 | \$597 | 1 |
| Executive Suite Large Single Rooms * NEW * | - | \$555 | - | \$577 | \$600 | \$624 | 15 |
|  | Total Dormitory Beds |  |  |  |  |  | 245 |
|  |  |  |  |  |  |  |  |
| APARTMENTS (Per person per month - based on 8.3 months) |  |  |  | 4.00\% | 4.00\% | 4.00\% |  |
| 1 - Bedroom Apartment | \$883 | \$923 | 4.50\% | \$960 | \$998 | \$1,038 | 16 |
| 2 - Bedroom Apartment | \$566 | \$583 | 3.00\% | \$606 | \$630 | \$656 | 102 |
| 4 - Bedroom Apartment | \$555 | \$578 | 4.00\% | \$601 | \$625 | \$650 | 120 |
|  | Total Aperture Apartment |  |  |  |  |  | 238 |
|  |  |  |  |  |  |  |  |
| TOWNHOMES (NV \& Tsuutina - per person - based on 8.1 months) |  |  |  | 4.00\% | 4.00\% | 4.00\% |  |
| 4-Bedroom NV Tow nhomes Double Executive | \$593 | \$622 | 5.00\% | \$647 | \$673 | \$700 | 48 |
| 4-Bedroom NV Tow nhomes | \$574 | \$603 | 5.00\% | \$627 | \$652 | \$678 | 48 |
| 2-Bedroom Tsuutina Tow nhomes - small room | \$531 | \$558 | 5.00\% | \$580 | \$603 | \$628 | 10 |
| 2-Bedroom TsuutinaTow nhomes - large room | \$577 | \$605 | 5.00\% | \$630 | \$655 | \$681 | 30 |
| 1-Bedroom Tsuutina Tow nhome * NEW * | - | \$923 | - | \$960 | \$998 | \$1,038 | 1 |
|  | Total Aperture Beds |  |  |  |  |  | 137 |
|  |  |  |  |  |  |  |  |
| FAMILY TOWNHOMES (Per unit per month - based on 11 months) |  |  |  | 4.00\% | 4.00\% | 4.00\% |  |
| 1 - Bedroom Unit | \$811 | \$836 | 3.00\% | \$869 | \$904 | \$940 | 1 |
| 2 - Bedroom Unit | \$926 | \$954 | 3.00\% | \$992 | \$1,032 | \$1,073 | 23 |
| 3 - Bedroom Unit | \$986 | \$1,015 | 3.00\% | \$1,056 | \$1,098 | \$1,142 | 6 |
| 2 - Bedroom Furnished Unit | \$1,099 | \$1,132 | 3.00\% | \$1,177 | \$1,224 | \$1,273 | 1 |
|  | Total Townhome Units |  |  |  |  |  | 31 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  | Total Single Beds |  | 620 |
|  |  |  |  |  | Total Family units |  | 31 |
|  |  |  |  |  |  |  |  |
| Note: Apartment fee structure based on potential 37 bed expansion in Kainai House summer 2011. |  |  |  |  |  |  |  |
| APARTMENTS (Per person per month - based on 8.3 months) |  |  |  | 4.00\% | 4.00\% | 4.00\% |  |
| 1 - Bedroom Apartment | \$883 | \$923 | 4.50\% | \$960 | \$998 | \$1,038 | 9 |
| 2 - Bedroom Apartment | \$566 | \$583 | 3.00\% | \$606 | \$630 | \$656 | 88 |
| 4 - Bedroom Apartment | \$555 | \$578 | 4.00\% | \$601 | \$625 | \$650 | 88 |
| 6 - Bedroom Apartment * NEW * | - | \$555 | - | \$577 | \$600 | \$624 | 90 |
|  |  |  |  |  |  |  | 275 |
|  |  |  |  |  |  |  |  |
| Terri Thomas |  |  |  |  |  |  |  |
| Jim Booth |  |  |  |  |  |  |  |
| October 2010 |  |  |  |  |  |  |  |



|  | PRESENTFEE |  |  | Proposed \% <br> INCREASE |  | 2010-2011 | FINANCIAL | 2011-2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | PROPOSED | \$ <br> INCREASE |  |  | TOTAL | IMPACT | REVENUE |  |
|  |  | FEE |  |  |  | REVENUE |  |  |  |
| DORMIORY (Per person per month - based on 8 months) |  |  |  |  |  |  |  |  |  |
| Double Rooms | \$ 278.00 | \$ 289.00 | \$ 11.00 | 4.00\% | 92 | \$ 204,608 | \$ 8,096 | \$ 212,704 |  |
| Suite Single Rooms | \$ 419.00 | \$ 436.00 | \$ 17.00 | 4.00\% | 79 | \$ 264,808 | \$ 10,744 | \$ 275,552 |  |
| Large Single Rooms | \$ 456.00 | \$ 474.00 | \$ 18.00 | 4.00\% | 26 | \$ 94,848 | \$ 3,744 | \$ 98,592 |  |
| Suite Large Single Rooms | \$ 476.00 | \$ 495.00 | \$ 19.00 | 4.00\% | 16 | \$ 60,928 | \$ 2,432 | \$ 63,360 |  |
| Executive Suite Single Rooms * NEW * | \$ | \$ 505.00 | \$ 505.00 |  | 16 | \$ | \$ 64,640 | \$ 64,640 |  |
| Executive Large Single Room * NEW * | \$ | \$ 531.00 | \$ 531.00 |  | 1 | \$ | \$ 4,248 | \$ 4,248 |  |
| Executive Suite Large Single Rooms * NEW * | \$ | \$ 555.00 | \$ 555.00 |  | 15 | \$ | \$ 66,600 | \$ 66,600 |  |
|  | Total Dormitory Revenue |  |  |  | 245 | \$ 625,192 | \$ 160,504 | \$ 785,696 |  |
|  | \% increase for Dormitory |  |  |  |  |  | 4.00\% |  |  |
| APARTMENTS (Per person per month - based on 8.3 months) |  |  |  |  |  |  |  |  |  |
| 1 - Bedroom Apartment | \$ 883.00 | \$ 923.00 | \$ 40.00 | 4.50\% | 16 | \$ 117,262 | \$ 5,312 | \$ 122,574 |  |
| 2 - Bedroom Apartment | \$ 566.00 | \$ 583.00 | \$ 17.00 | 3.00\% | 102 | \$ 479,176 | \$ 14,392 | \$ 493,568 |  |
| 4 - Bedroom Apartment | \$ 555.00 | \$ 577.00 | \$ 22.00 | 4.00\% | 120 | \$ 552,780 | \$ 21,912 | \$ 574,692 |  |
|  | Total Apartment Revenue |  |  |  | 238 | \$ 1,149,218 | \$ 41,616 | \$ 1,190,834 |  |
|  | \% increase for Apartments |  |  |  |  |  | 3.62\% |  |  |
| SINGLE STUDENT TOWNHOMES(per person per month - based on 8.1 months) |  |  |  |  |  |  |  |  |  |
| 4-bedroom NV Tow nhomes Double Executive | \$ 593.00 | \$ 623.00 | \$ 30.00 | 5.00\% | 48 | \$ 230,558 | \$ 11,664 | \$ 242,222 |  |
| 4-bedroom NV Tow nhomes | \$ 574.00 | \$ 603.00 | \$ 29.00 | 5.00\% | 48 | \$ 223,171 | \$ 11,275 | \$ 234,446 |  |
| 2-bedroom Tsuutina Tow nhomes - small room | \$ 531.00 | \$ 558.00 | \$ 27.00 | 5.00\% | 10 | \$ 43,011 | \$ 2,187 | \$ 45,198 |  |
| 2-bedroom TsuutinaTow nhomes - large room | \$ 577.00 | \$ 606.00 | \$ 29.00 | 5.00\% | 30 | \$ 140,211 | \$ 7,047 | \$ 147,258 |  |
| 1-bedroom Tow nhome * NEW * |  | \$ 923.00 | \$ 923.00 |  | 1 | \$ | \$ 7,476 | \$ 7,476 |  |
|  | Total Single Tow nhome Revenue |  |  |  | 136 | \$ 636,952 | \$ 39,650 | \$ 669,125 |  |
|  | \% increase for Tow nhomes |  |  |  |  |  | 6.22\% |  |  |
|  |  |  |  |  |  |  |  |  |  |
| FAMILY TOWNHOMES (Per unit per month - based on 11 months) |  |  |  |  |  |  |  |  |  |
| 1 - Bedroom Unit | \$ 811.00 | \$ 835.00 | \$ 24.00 | 3.00\% | 1 | \$ 8,921.00 | \$ 264.00 | \$ 9,185.00 |  |
| 2 - Bedroom Unit | \$ 926.00 | \$ 954.00 | \$ 28.00 | 3.00\% | 23 | \$ 234,278.00 | \$ 7,084.00 | \$ 241,362.00 |  |
| 3 - Bedroom Unit | \$ 986.00 | \$ 1,016.00 | \$ 30.00 | 3.00\% | 6 | \$ 65,076.00 | \$ 1,980.00 | \$ 67,056.00 |  |
| 2 - Bedroom Furnished Unit - non-student unit | \$ 1,099.00 | \$ 1,132.00 | \$ 33.00 | 3.00\% | 1 | \$ 12,089.00 | \$ 363.00 | \$ 12,452.00 |  |
|  | Total Tow nhome Revenue |  |  |  | 31 | \$ 320,364.00 | \$ 9,691.00 | \$ 330,055.00 |  |
|  | \% increase for Family Tow nhomes |  |  |  |  |  | 3.02\% |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Rental Revenue Increase (Decrease) |  |  | Anticipated |  | \$2,731,726 | \$251,461 | \$2,975,710 |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Plus: | Est. Application | fees |  |  | \$50,000 |  | \$50,000 |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Total Projected Revenue - Same Beds: |  |  |  |  | \$2,781,726 |  | \$2,890,222 |  |
|  | \%Increase in rental and misc. fees: |  |  |  |  |  | 3.90\% |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | Total Projected Revenue - |  |  |  |  |  |  |  |  |
|  | Est Additional 32 U-Hall \& 37 Kainai Beds: |  |  |  |  | \$2,781,726 |  | \$3,025,710 |  |
|  | \% Increase in rental and misc. fees: |  |  |  |  |  | 8.77\% |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Notes: Student housing is contracted on a semester basis. Rates shown monthly for comparative purposes only. |  |  |  |  |  |  |  |  |  |
| Students receive interest on their security deposit as it is refundable, therefore no financial impact has been calculated. |  |  |  |  |  |  |  |  |  |
| The intent of increasing miscellaneous fees is to decrease the occurence of these events as they are currently escallating. Most miscellaneous fees are avoidable. If |  |  |  |  |  |  |  |  |  |
| students choose to avoid the fees, we w ill not receive the misc. revenue. The tw o misc. fees we w ill actually receive are from applications and the proposed Internet/ |  |  |  |  |  |  |  |  |  |
| emergency response system. |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Proposed |  | 2011-2012 |  |  |  |
| Kainai Conversion Scenario | PRESENT | PROPOSED | \$ | \% | \# | REVENUE |  |  |  |
|  |  | FEE | INCREASE |  | ROOMS |  |  |  |  |
| APARTMENTS (Per person per month - based on 8.3 months) |  |  |  |  |  |  |  |  |  |
| 1 - Bedroom Apartment | \$ 883.00 | \$ 923.00 | \$ 40.00 | 4.50\% | 9 | \$ 68,948 |  |  |  |
| 2 - Bedroom Apartment | \$ 566.00 | \$ 583.00 | \$ 17.00 | 3.00\% | 88 | \$ 425,823 |  |  |  |
| 4 - Bedroom Apartment | \$ 555.00 | \$ 577.00 | \$ 22.00 | 4.00\% | 88 | \$ 421,441 |  |  |  |
| 6 - Bedroom Apartment * NEW * | \$ - | \$ 555.00 |  |  | 90 | \$ 414,585 |  |  |  |
|  | Total Apartment Revenue |  |  |  | 275 | \$ 1,330,797 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |

## Rental Comparisons with Market to $\boldsymbol{U}$ of $\mathbf{L}$



## Rental Comparisons with Market to $\boldsymbol{U}$ of $\boldsymbol{L}$



Rental Comparisons with Post Secondary Institutions to $U$ of $L$


## Rental Comparisons with Market to $U$ of $L$



Rental Comparisons with Market to $\boldsymbol{U}$ of $L$


## Appendix C Proposed Miscellaneous Housing Fees and Charges








| DORMITORY | The proposed increase considers escalations in wages and utilities, and the need to bring |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| U. of L. proposed | Double: | Single: | Suite Large Single: |
|  | \$289.00 | \$474.00 | \$495.00 |
| U. of C. - current | \$356.25 (double) |  | \$575.00 (large single) |
| U. of A. - current | \$341.00 (double) |  | \$536.00 (large single) |
| L.C. - current | has no dormitory facilities |  |  |
|  |  |  |  |
| APARTMENTS | The proposed increase considers escalations in wages and utilities, and the need to bring |  |  |
|  | revenue in line with our cost experiences. |  |  |
|  |  |  |  |
| U. of L. proposed | 1-Bedroom: | 2-Bedroom: | 4-Bedroom: |
|  | \$923.00 | \$583.00 | \$577.00 |
| U. of L. proposed | Tsuutina (small): | Tsuutina (large): | New Village (Lower): |
|  | \$558.00 | \$606.00 | \$603.00 |
| U. of C. (phase 2) - current | \$852.00 (1-bdrm) | \$625.00 (2-bdrm) | \$578.00 (4-bdrm) |
|  | \$738.00 (Studio) |  |  |
| U. of C. (phase 3) - current | \$883.00 (1-bdrm) | \$702.00 (2-bdrm) | \$719.00(4-bdrm) |
|  | \$797.00 (Studio) |  |  |
| U. of C. (phase 4) - current | \$901.00 (1-bdrm) | \$689.00 (2-bdrm) | \$641.00 (4-bdrm) |
|  | \$808.00 (Studio) |  |  |
|  |  |  |  |
| U. of A. (unfurnished) - current | \$912.00 (1-bdrm) | \$607.00 (2-bdrm) | \$469.00 (4-bdrm) |
| L.C. - current | \$750.00 (1-bdrm) | \$550.00 (2-bdrm) | \$570.00 ( 4-bdrm units) |
|  |  |  | \$600.00 (30th Ave. 4-bdrm units) |
| FAMILY TOWNHOMES | The proposed increase considers escalations in wages and utilities, and the need to bring |  |  |
|  | rents closer to our local market rates. |  |  |
|  |  |  |  |
| U of L. proposed | 1-Bedroom ${ }^{1:}$ | 2-Bedroom: | 3-Bedroom ${ }^{1:}$ |
|  | \$835.00 | \$954.00 | \$1,016.00 |
|  |  |  |  |
| U. of C. - current | \$965.00 (1-bdrm) | \$1065.00 (2-bdrm) | \$1095.00 (3-bdrm) |
| U. of A. - current | \$807-856 (loft style) | \$760-860 (2-bdrm) | \$992-1046 (3-bdrm) |
| L.C. - current | n/a | \$900.00 (2-bdrm) | n/a |
|  | ${ }^{1}$ Includes in-suite laundry |  |  |
|  |  |  |  |
| Housing Services |  |  |  |
| 9/30/2010 |  |  |  |

## Appendix D Proposed Conference Services Facility Rental Rates/Summer Accommodation Rates

## University of Lethbridge

## Conference \& Event Services

Proposed Summer Accommodation Fees 2009-2014


Competitive Analysis Accommodation Fees 2010-2011

| Accommodations |  | U of L 2011-2012 |  |  |  |  |  | CUCCOA <br> Average Rates |  | Lethbridge College |  |  |  |  |  | Lethbridge Lodge |  | Days Inn | Thriftlodge |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Aperture Park |  | Daily Rates | Including parking \& housekeeping |  | Weekly Rates (25\% discount) |  | Monthly Rates (3560\% Discount) | Daily Rates |  | Daily Rates |  | Weekly Rates |  | Monthly Rates |  | Daily Rates |  | Daily Rates | Daily Rates |  |
| 1 Bedroom Apartment |  | 50.00 | \$ | 56.00 | \$ | 322.00 | \$ 845.00 | \$ | 115.51 | \$ | 33.35 | \$ | 183.54 | \$ | 500.00 | \$ | 129.99 | \$ 79.19 | \$ | 76.49 |
| 2 Bedroom Apartment |  | 70.00 | \$ | 76.00 | \$ | 434.00 | \$ 995.00 |  |  |  |  |  |  | \$ | 800.00 |  |  | \$ 129.00 |  |  |
| 4 Bedroom Apartment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 - Bedrooms |  | 70.00 | \$ | 76.00 | \$ | 434.00 | \$ 995.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 - Bedrooms |  | 90.00 | \$ | 96.00 | \$ | 546.00 | \$ 1,495.00 |  |  |  |  |  |  |  |  |  | 159.99 |  |  |  |
| 4 - Bedrooms |  | 110.00 | \$ | 116.00 | \$ | 658.00 | \$ 1,495.00 | \$ | 165.00 |  |  |  |  |  | 1,200.00 |  |  |  |  |  |
| New Village |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 - Bedroom (Double Bed) |  | 90.00 | \$ | 96.00 | \$ | 546.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Single Occupant |  |  |  |  |  |  |  |  |  | \$ | 25.00 | \$ | 150.00 | \$ | 500.00 | \$ | 129.99 | \$ 79.19 | \$ | 76.49 |
| Double Occupancy |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 800.00 | \$ | 154.99 | \$ 79.19 | \$ | 76.49 |
| 2 - Bedrooms (Double Beds) |  | 110.00 | \$ | 116.00 | \$ | 658.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Single Occupant |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 500.00 | \$ | 139.99 | \$ 129.00 |  |  |
| Double Occupancy |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 800.00 | \$ | 154.99 | \$ 129.00 |  |  |
| 3 - Bedrooms |  | 130.00 | \$ | 146.00 | \$ | 770.00 | \$ 1,950.00 |  |  |  |  |  |  |  |  |  | 159.99 |  |  |  |
| 4 - Bedrooms |  | 150.00 | \$ | 156.00 | \$ | 826.00 | \$ 1,950.00 | \$ | 214.00 | \$ | 100.00 | \$ | 300.00 | \$ | 1,200.00 |  |  |  |  |  |
| University Hall |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Single |  |  |  |  |  |  |  | \$ | 50.00 |  |  |  |  |  |  |  |  |  |  |  |
| Double |  |  |  |  |  |  |  | \$ | 55.00 |  |  |  |  |  |  |  |  |  |  |  |
| 4 Bedrooms (Suite) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | unknown rates for 2011-2012 |  |  |  |  |  |  |  |  |  |  |
| Value added options: [al al carte] |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Television Rental |  | 10.00 |  |  | \$ | 30.00 | per week | \$ | 50.00 |  | onth |  |  |  |  |  |  |  |  |  |
|  | Pool pass | 7.50 |  |  | \$ | 16.00 | family | \$ | 50.00 |  | ly pass |  |  |  |  |  |  |  |  |  |
| Breakfast coupon |  | 5.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| A/C rental |  | 10.00 |  |  | \$ | 30.00 | per week | \$ | 50.00 |  | onth |  |  |  |  |  |  |  |  |  |
| Telephone [not LD] |  | 10.00 | per |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

University of Lethbridge

## Conference \& Event Services

Proposed Facility Rental Fees 2009-2014


Competitive Analysis Accommodation Fees 2009-2010


## Appendix E Parking Permit Areas



## Appendix F

 Student Fee Review Committee MembershipMarnie Sawa, Chair, Manager, Budget and Planning, Financial Planning Karen Clearwater, Associate Vice-President, Financial Planning
Armin Escher
Alan Hall
Kyle Hammond
Taz Kassam
Keith McLaughlin
Zach Moline
Karen Ogilvie
Paul Walz

